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## NEWS SUMMARY

GENERAL

BUSINESS

## Dublin's Dutch tight security Guilder by 5%

**MR. EDWARD HEATH, the Prime Minister, and Mr. Liam Cosgrave, the Irish Prime Minister, meet in Dublin to-day for talks on an Ulster settlement.**

Mr. Heath's visit, the first official one by a British premier since an independent Irish state was established more than 50 years ago, has led to the biggest security operation in Republic history.

The talks were expected to concentrate on two main areas, covering the proposed Northern Ireland Executive, and plans for the creation of an all-Ireland Council. **Page 7**

## Swedish poll in balance

Voting in the Swedish general election took place as the nation mourned the death of King Gustav Adolf 90.

The election is expected to produce a close result. It will decide whether the Social Democrats, in power since 1932, should continue in office, or whether the opposition Centre, Liberal and Conservative parties should be given the chance to form a coalition. Early returns favoured the latter possibility. The monarchy enters a new phase. **Page 7**

## Parties set for conference

The Liberal Party's most significant meeting for years opened yesterday to tomorrow with important decisions on Pacific entry, nuclear education, food and agriculture and the status of women.

Mr. Jeremy Thorpe, the Liberal Leader, said the aim of the Party was to gain the opportunity of "pursuing our own policies independently" rather than hold the balance of power. Back page.

## Kremlin policy condemned

A "human rights" group in the Soviet Union has issued a statement condemning Kremlin policy on the treatment of dissidents. Nuclear scientist Andrei Sakharov, who under attack by the authorities has accepted in principle the offer of a professorship at Princeton University, U.S. **Page 7**

## Rebels ambush police in Cyprus

Cypriots believed to be supporters of General Grivas, rebel leader for leadership in Cyprus, ambushed a police vehicle near Famagusta, gravely wounding a policeman. Other attacks, including a bomb explosion in the home of a supporter of Archbishop Makarios, are feared to mark the beginning of a wave of violence.

## Hungary leader in accident

Mr. Peter Valyi, Hungary's deputy Prime Minister, was "gravely ill" after toppling into a molten metal foundry pit at Miskolc, Hungary. In his attempt to rescue the minister a senior foundry official also suffered serious injuries.

## Zurich bomb

A bomb which caused damage but no casualties at an International Telephone and Telegraph group subsidiary in Zurich is believed to have been planted by pro-Allende sympathizers.

The bomb, £5,000 winner, lived in Switzerland.

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## Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4P 4BY

## Productivity techniques

Sir.—Ted King, in his letter on productivity techniques (September 12), pleads for the increased use of techniques such as work study and organisation and methods.

Bearing in mind that the basic concepts of work study are at least 75 years old, I wonder why they haven't been more successfully applied across the board in industry.

Possibly the answer lies in the fact that people, be they shop floor workers, clerical workers or management, loathe being told what to do and how to do it.

What many managements and most work study or O and M officers appear to ignore is that, while most operators enjoy working in an efficient organisation, they object strongly to being treated as second-class citizens.

The lessons of the car industry should ring out loud and clear. Unfortunately there are still many work study departments advocating the introduction of boring, frustrating treadmill occupations.

May I suggest a simple philosophy?

Accept that the average person goes to work each day hoping that his or her job will give a sense of satisfaction.

This satisfaction is obtained by a sense of achievement. With some people this may be by reaching a high performance in quality and/or quantity. Others need the stimulation of solving problems.

Select the right person for each job, let it be known what is expected of him and help him to achieve this result.

British management, together with its specialist advisers, is in many firms too concerned with fitting people into standard moulds rather than in helping them develop.

Ted King's work study practitioners may well be better employed if they abandon the desire for standardisation and adapt their skills to coaching others to maximum performance.

No doubt this would lead to skirmishes between work study and training departments as to who does what but surely there is room for all, possibly under a new name.

We certainly need new solutions to our age-old problems. It may be achieved by using our existing techniques in new ways. A. E. Williams.  
27 Princes Road.  
Clevedon, Somerset.

nesses in his article but the major criticism must be that he completely fails to understand the purpose of EDS.

The aim of the ASSC is to provide a measure of earnings of the requirements in this field which allows for the effect of inflation and is comparable between companies. For this purpose it does not matter very much what index numbers are used to measure inflation but it is essential that the same index numbers are used for all companies.

Replacement cost accounting may have a value for internal purposes but the use of different indices for each company introduces a distortion when you are making comparisons. In addition it does not show the impact of inflation on monetary assets and so does not give the full picture.

For these reasons the ASSC rightly preferred CPP accounting (based on adjustment of historic cost) to replacement cost accounting. If its proposals are adopted Britain will regain its lead in accounting principles. We will become the first country to show really "true and fair" profits of all major companies on a broadly comparable basis removing the distortions caused by individuals.

He designates this as a revolutionary concept and so it is. With a similar few words expressing the notion that private capital should be abolished, Karl Marx became the ideological impetus for a pretty substantial revolution.

I agree with Mr. Campbell that there can be no real responsible control by those who work over their destinies unless they are both owners and bearers of capital. Property makes you free and freedom makes you responsible—the only trouble is too few people have got it in any real sense, and so our industrial world divides itself into two camps, of those who are or identify themselves with owners, and those who are and who identify themselves with workers—see Joe Rogaly's recent articles.

Ergo, if this is the route to sound and industrial peace, how can this revolutionary concept be achieved without a bloody revolution?

I refer your readers to two works, one "A Message to grand total of £6.25 a week as are presently facing problems that are perhaps even more difficult to solve than the basic situation that even under these circumstances there are vast problems. The development of the creche system can only be to continue a career knowing that their children are well looked after by professionally trained child-minders.

If I may take as an example a semi-detached two-bedroom house in the Catterbury area, its value on the open market £8,500 approximately; furnished for, say, £1,000; this would produce a fair rent of about £10 per week. Running costs would be regarded as the first and necessary stage towards making it possible for women to use the

depreciation (Inland Revenue allowance), at least £1 for furniture repairs and decorations and during their education for these days that is very low, 75p a week for rates. This leaves a weekly sum of £2.25 to be allowed, at least £1 for skills and knowledge acquired during their education for

making a career.

Many women in my country are presently facing problems that are perhaps even more difficult to solve than the basic situation that even under these circumstances there are vast problems. The development of the creche system can only be to continue a career knowing that their children are well looked after by professionally trained child-minders.

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very vulnerable.

So far as Britain is concerned, and I suspect France too, in the long run, no such gradual transfer of industrial ownership can be achieved except with the fundamental and enthusiastic agreement of the electorate.

As the first speaker and "theme setter" for the symposium I will not attempt to summarise the summary" but I would command to all employers and top management an urgent close study of the Bill and its implications, not only with regard to their own responsibilities for industrial health and safety but also the necessity for adequate education, training and research in Industrial Health Management. This point was made by both the

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## Businessman's Diary

### Marketing at Brighton

THE Institute of Marketing, the British Industrial Marketing and the Institute of Export are all running seminars during the Marketing Exhibition '73 to be held at the Hotel Metropole, Brighton, from November 1-4.

The subject matters include "What's new in consumer marketing," "What's new in industrial marketing," and a one-day seminar entitled "International marketing—not a job for amateurs" will be chaired by Mr. Arthur Day, director-general of the Institute of Export.

### Stopping fires at Harrogate

EVERY company is susceptible to fire so every company should be interested in the Fire Fighting and Prevention Exhibition at Harrogate from September 18-20. It coincides with the annual conferences of the Chief Fire Officers' Association and the Institute of Fire Engineers.

The show will be one of the largest collections of fire fighting prevention and detection equipment ever mounted in the U.K. Over 130 companies will be displaying their products and services both indoors and outside.

The emphasis this year will be placed upon fire prevention and the security and safety aspects of hotels, boarding houses, factory and office premises and public buildings.

### Developing the oceans

INTEROCEAN '73, the second international congress and exhibition for marine research and exploitation will be held in Dusseldorf from November 13-18. More than a hundred firms from all over Europe and the U.S. will be exhibiting.

The highlights of the exhibition will be the latest developments in marine research and technology, in the methods of extracting and processing natural products from the sea, including crude minerals, controlling pollution, and desalination, among others.

There will also be a conference aspect covering these topics and the whole enterprise is designed to promote oceanic research and exploitation and to broaden the market outlets of the companies involved in marine development.

### U.K. TRADE FAIRS AND EXHIBITIONS

Date	Tide	Venue
Current	Chelsea Antiques Fair (cl. Sept. 22)	Old Town Hall, Chelsea
Today	Assembly and Fastener Exhibition (cl. Sept. 21)	Earls Court
Sept. 15-22	Lubware Exhibition (cl. Sept. 21)	Bloomsbury Centre, W.C.1
Sept. 15-25	Wood Technik Int'l. '73	Earls Court
Sept. 15-27	Electrical Instruments Exhibition	Esso Motor Hotel, Bristol
Sept. 15-28	Street Lighting Exhb. and Conference	Spa, Scarborough
Sept. 15-29	Plant, Filtration and Separation Exhibition	Olympia
Sept. 15-29	Dust Control and Air-Cleaning Exhibition	Olympia
Sept. 20-Oct. 3	Footwear for Spring Exhibition	Mount Royal Hotel, W.1
Oct. 2-4	Meanswear Exhibition and Convention	Exhibition Centre, Harrogate
Oct. 2-11	Business Efficiency Exhibition	Olympia
Oct. 3-5	Midlands Ind. and Commercial Exhibition	Grand Hotel, Birmingham
Oct. 8-12	Modern Homes Exhibition	Kelvin Hall, Glasgow
Oct. 8-12	Screen Printing and POS Exhibition	Olympia
Oct. 15-17	Housing and Town Planning Exhibition	Spa, Scarborough
Oct. 17-20	Homes Overseas Exhibition	Midland Hotel, Manchester
Oct. 17-27	Antiques Fair	Cutlers Hall, Sheffield
Oct. 18-20	International Motor Show	Earls Court
Oct. 21-25	Management Services Exhb. and Conference	Exhibition Hall, Harrogate
Oct. 22-28	Domestic and Com. Textiles Exhibition	Olympia
Oct. 23-25	International Audio Fair	Olympia
Oct. 23-25	Highland Trade Fair	Aviemore Centre

### OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Fair (cl. Sept. 20)	Izmir, Turkey
Current	International Trade Fair (cl. Sept. 23)	Ghent
Current	International Commercial Fair (cl. Sept. 23)	Liege
Current	International Motor Show (cl. Sept. 23)	Frankfurt
Sept. 15-27	Children's Fashion Exhibition (cl. Sept. 18)	Paris
Sept. 15-27	International Machine Tool Exhibition	Hannover
Sept. 15-27	Welding and Cutting Exhibition	Essen
Sept. 15-27	Intl. Data Processing Comm. and Office Org. Exhb.	Paris
Sept. 15-27	Ready Made Garments Fair	Bombay
Sept. 15-27	Intl. Exhb. of Fine Foods and Provisions	Cologne
Sept. 15-27	International Furniture Fair	Milan
Sept. 15-27	International Consumer Goods Fair	Poznan
Sept. 15-27	Videocassette Conference and Exhibition	Cannes
Sept. 15-27	Food Processing, Packaging and Distribution	Johannesburg
Sept. 15-27	Electronics Exhibition	Osaka, Japan
Sept. 15-27	Factory Safety and Hygiene Exhibition	Dusseldorf
Sept. 15-27	Storage, Handling, Distribution Exhibition	Padua, Italy
Sept. 15-27	Motor, Cycle and Sport Exhibition	Paris
Sept. 15-27	International Aerospace Show	Irving, Japan
Sept. 15-27	British Marine Equipment Exhibition	Tokyo
Sept. 15-27	Fod Processing Machinery Exhibition	Milan
Sept. 15-27	Hardware and Household Goods Exhibition	Dublin
Sept. 15-27	Hotel Equipment Exhibition	Paris
Sept. 15-27	International Packaging Exhibition	Gothenburg
Sept. 15-27	International Food Fair	Copenhagen
Sept. 15-27	Souvenirs and Advertising Gifts Exhibition	Salzburg
Sept. 15-27	Trade and Tourism Equipment Exhibition	Milan
Sept. 15-27	British Industrial Technology Exhibition	Bilbao
Sept. 15-27	Women's Ready-to-Wear Exhibition	Paris

### BUSINESS AND MANAGEMENT CONFERENCES

To-day	Glacier Inst.: Learning to Manage (cl. Sept. 21)	Ruislip
Sept. 18-20	Financial Times and BOAC World Energy Supplies	Grosvenor House, W.1
Sept. 24-27	HITS Management: Occupational Testing	High Wycombe
Sept. 25-26	Financial Times: Agreements between Companies in the EEC	Hilton Hotel, W.1
Sept. 25-27	Urwick Management: Finance in Construction	Slough, Bucks.
Sept. 27	Management Games Seminar	Coburg Hotel, W.2
Oct. 1-2	Contractors' Plant Association: Plant Hire	Grosvenor House, W.1
Oct. 2-3	Assoc. Business Programmes: Marketing Seminar	Kensington Close Hotel, W.8
Oct. 8-12	Dunchurch College: Management Skills	Dunchurch Rugby
Oct. 9-10	Financial Times: European Motor Industry	Royal Lancaster Hotel, W.2
Oct. 10-12	Marketing Improvements: Managing a Sales Force	Portman Hotel, W.1
Oct. 11-Dec. 13	Fin. Times and City University: FT-City Course	City University, E.C.2
Oct. 12-13	Computer Power: Systems Management	Cannock, Staffs.
Oct. 15-26	Mitchell Partners: Method Study	Beeston, Notts.
Oct. 16	Lin. Chmbr. of Comrce: Angola and Mozambique	69, Cannon Street, E.C.4
Oct. 16-17	Marketing Improvements: Practical Pricing	Royal Lancaster Hotel, W.2
Oct. 16-17	Fin. Times and Professional Administration:	Cannock, Staffs.
Oct. 16-19	Managing the Company's Money	Carlton Tower Hotel, S.W.1
Oct. 18	Computer Power: Decision Tables	Cafe Royal, W.1
Oct. 18	James Morrell: Forecasts for EEC '73-78	
Oct. 18	Bus. and Ind. Training: Cost of Noise	

### Brussels, Belgium

October 22-23, 1973

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This conference will be concurrent with the

INTERNATIONAL EXHIBITION OF MEDICAL AND HOSPITAL EQUIPMENT

Two Important Management Meetings in October

### 4th GOING PUBLIC

Speakers from the Stock Exchange and leading City organisations will explain the WHY, HOW and WHEN of this important subject—A "must" for Chairmen and Managing Directors of all private companies.

Fee £20.00—Strathallan Hotel, Birmingham.

### 26-29 PHASE THREE

and after. Leading specialists including Anne Mackie of the Economic and Social Committee of the EEC, Eddie Robertson of the C.B.I. and labour lawyer Norman Selwyn will examine the new Phase in detail and explore both short- and long-term implications for employers large and small.

Fee £115.00—Hotel Belver, Majorca.

Brochures and further details from — Fleeman Conferences, 224 Chester Road, Streatham, Sutton Coldfield. 021-353 4150.

### AVANA GROUP LIMITED

The Annual General Meeting was held on 14th September, 1973 and the accounts for the 52 weeks ended 31st March, 1973 were adopted:

	1972-73	1971-72
Turnover	£10,525,136	£9,204,079
Group Trading Profit	£ 875,340	£ 593,514
Group Net Profit before Tax	£ 551,454	£ 322,113
Group Net Profit after Tax	£ 330,872	£ 194,113
Group Fixed Assets (less Depreciation)	£ 3,514,681	£ 2,709,543
Group Net Assets	£ 4,616,697	£ 3,857,103

The Group profit before taxation was an increase of 71% over the previous year and derived from an increase in turnover of 14%. The return on sales improved from 3½% to 5½%.

Against a background of escalating costs we have recorded a fair measure of progress.

JULIAN HODGE, Chairman.

A copy of the Company's accounts may be obtained by writing to The Secretary, Avana Buildings, Cardiff, CF1 7YH.

### Canadian Pacific Investments Limited

has purchased 2,902,111 Common Shares of

### The Algoma Steel Corporation, Limited

from

### Mannesmann

Aktiengesellschaft, Düsseldorf

The undersigned initiated this transaction and assisted in its completion

Burns Bros. and Denton Limited

September, 1973

### Big new shopping centre for Paris

BY JAMES McDONALD

THE £22m. Centre Commercial Main-Montparnasse, Paris, has opened the doors of its 80 shops and two large stores (Galeries Lafayette and C and A) to the public.

Built on the site of the old Gare Montparnasse it is part of a commercial development which includes the controversial Tour Montparnasse. This is the 210-metre-high office block which has aroused much comment from Parisians.

With shop windows giving on to massive concrete colonnades all round the outside and carpeted interior plazas, the Centre Commercial has all the mid-Victorian luxuries which our own shopping centres lack, and which has been so successful in France.

British concerns participating include: Burton, of London; Etam, and the ubiquitous Terence Conran with his first Habitat Europe operation. Like all the shops in the centre, Habitat rent is based on the French method of "credit-bail," which is the property equivalent of hire purchase. The shops pay £3.75 per square foot, 30 per cent of this being given to the French Government's Indemnité INSEE, and at the end of 20 years the trading space is theirs.

The new commercial centre has yet to prove itself, but as it is within a stone's throw of the new Gare Montparnasse which serves the prosperous western suburbs of Paris, and in the heart of a busy commercial and residential area, traders who are at the beginning are almost certainly backing a winner.

### ROAD SAFETY CONGRESS NEXT WEEK IN LONDON

More than 900 delegates from all over the country will attend this year's National Road Safety Congress which is being held at Queen Elizabeth Hall, South Bank, London from September 25-28 and organised by the Royal Society for the Prevention of Accidents.

Sir George Scott, deputy president of RoSPA will open the congress and on the first day there will be an address by Mr. P. J. Hills, assistant director of the Research Institute of Transport Studies, Leeds University. Later speakers representing the road safety divisions of the Department of the Environment and the Transport and Road Research Laboratories are due to speak. The second day will include police speakers on accident investigation.

Teachers were fair-minded people and the overwhelming majority would strongly condemn the "personal abuse" in which the NUT president had descended.

Whether one agreed or dis-

### Marconi wins major share in Australian TV orders

BY JAMES McDONALD

AMALGAMATED Wireless (Aus. east and west

# Lyons plans to restore old Hop Exchange

By PETER RIDDELL, PROPERTY CORRESPONDENT

LYONS AND CO. proposes to restore the present site, but this expires since the demolition of the Coal Exchange ten years ago.

Restoration will create a total area of 151,000 square feet in a floor area of 58,000 square feet (including the enlarged office and its domed roof, together with other floorspace content) and a galleried with the replacement of the Exchange Hall to be retained).

The company has made a substantial contribution to restoring the Southwark Council which is substantially less than front elevations.

In its statement Lyons says, "The project has the support of the Royal Fine Art Commission and the Victorian Society, to which copies of the submission have been sent."

Sir John Bennett Tate and Partners is the architect, while Nathaniel Lichfield and Partners is the economic and land-use consultant. Herring Daw and Manners is the letting agent.

**Guild Sound and Vision moving to Peterborough**

FINANCIAL TIMES REPORTER

MOVING TO PETERBOROUGH links, allow the installation of Guild Sound and Vision, the modern purpose-built systems in a distribution organisation, is moving its offices from Merton

to London to new premises.

Peterborough to provide a Parcels Concentration Office in the operating base for its mail

distribution activities.

The company, part of the Interhouse Industries group,

has a sponsored film library for more than 2,000 titles covering a range of general interest so that there is no interruption

in services. The new premises

SS128, Quandale Road, Peter-

borough, are the right road and rail through PE2 8PY.

Plans have been made to move over two months

and three days, as guests of the Portuguese Government Trade Office in London, they will see

international fashion fair.

For three days, the party will visit

the Portuguese design studios.

"In 1972, the U.K. imported

over £22m. worth of Portuguese

textiles, including £18m. worth

of clothing," said Senhor Nuno de

Sampaio Soares, director of the

London Trade Office, who is in

Lisbon with the party, "the latest

figures we have for shoes show

that the U.K. is importing around

£1m. pair a year, valued at over

£1m."

**Highshore pays £1m. for N. Finchley houses**

FINANCIAL TIMES REPORTER

HIGHSHORE PROPERTIES has just under £1m. for a series

of residential properties covering

total of about 6 acres in North

Finchley, London, North.

The houses are numbers 127

127, Holden Road, N.12, near

Highgate Park station, and the £55,000.

company has submitted two

applications for about 100 units

of one, two and three-

furnished flats, town houses,

detached houses.

Dollis Brook runs past the rear

White Michaelis is the selling

agent of the houses, and a

agent.

**Population growth 'basic reason for inflation'**

FINANCIAL TIMES REPORTER

LOWING WORLD population

is the basic reason for inflation, leading conservationists claimed

on weekend.

It was also the cause of the

falling prices of commodities

such as wheat, oil and sugar.

Mr. Verney, chairman of a

new environmental working party on

management of natural resources,

said: "Because the inlay shirt and the

plastic bags—mighty users of

energy—are made from napkins

it follows that we must be they were direct competitors for

energy and attempt to scarce resource with the in-

crease of the affluent society.

Ninety-five per cent of con-

crete was made with gravel or

stone," he told members of the high

Society for the Protection of Natural Resources meeting at Eastbourne.

We could include in the cost-

profit equation elements repre-

senting the quality of life—land

instead, claimed Mr. Verney.



Profits pass £1 Million—up 90%

Another substantial increase forecast

**RESULTS** Profit before tax for the first time has exceeded £1 million, a 90% increase over the previous year. Net profit after tax and minority interests increased from £414,000 to £901,000, an increase of 118%.

A higher proportion of profits will be distributed in dividends as soon as permitted.

**PROSPECTS** The rate of expansion is very fast with new Divisions planned. Merchant bankers have been instructed to seek out for purchase the best firms similar to our own on the continent.

The first four months trading in the current year to the end of June has started extremely well and another record year with a very substantial increase in turnover and profits forecast.

Copies of Annual Report on request from

The Secretary, HAT Group Limited,  
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As required by the Bank of England the interest rate on Deposits of less than £10,000 or 12 months notice of withdrawal has been reduced from 11% p.a. to 9% p.a. with effect from 12th September, 1973.

Other rates and terms unchanged.

For further information contact your Julian S. Hodge & Co. Ltd., Deposit Dept. F.T.  
Julian S. Hodge Building, Newport Road, Cardiff.  
Telephone: 42577.



The wide-screen VW 1303 Beetle with self-stabilising steering

## New steering system for Beetle models

BY DAVID WALKER

SELF-STABILISING steering Beetle range include larger rear light clusters and stronger open-top bumpers. Both the generation of models unveiled by the German company in June, is more powerful AC generators, while the 1303 has an improved fresh air ventilation system.

This safety measure is among a number of improvements to the Beetles for 1974 announced by Volkswagen.

The self-stabilising system maintains a car on a straight course under braking, even if a front tyre has burst or the wheels on one side are on a slippery surface.

The front suspension is set automatically to counteract the outward pull on the front wheels exerted under braking, thus keeping the car on a straight line.

The two cars to be fitted with the system are versions of the 1303 Beetle, the wide windscreen car introduced here last year.

The 1300cc model will be imported to Britain in volume, while its 1600cc counterpart, the 1303S, is to be available to special order.

Changes affecting the entire line of Beetles.

ANOTHER BRITISH beer brand is to go on sale in Belgium this month. Allied Breweries has

signed an agreement to cover bottling and distribution in Belgium of Double Diamond pale ale, the group's top-selling brand.

Belgium is the only continental country where British-style beer is consumed in any quantity—although by far the greater part drunk is still the lager type—and has attracted plenty of competition among UK brewers.

Already lined up in the market are Bass, Charrington, Watney Mann, Whitbread and Young of Wandsworth. Bass and Watney also own major breweries in Belgium.

Allied, the Ind Coope-Tetley Walker-Ansells combine, which has established its own Common Market base in the Netherlands, has completed a deal with Wielemans-Couppens, fifth largest of the Belgian brewers.

Wielemans distributes throughout the country and has 2,500 outlets tied by loan, most of them in the Brussels area.

Allied intends to back the Double Diamond launch with intensive advertising and promotional support. It will put the main emphasis on bottled DD.

While the draught variety will also be available, it will introduce a special take-home pack for the Belgian market, where almost half the beer consumed is drunk at home.

## Broader approach to EEC company law harmonisation urged

BY MICHAEL BLANDEN

ARGUMENTS FOR a "somewhat first fully appreciated," he went broader and more pragmatic on approach" to the harmonisation of company law in the EEC were

put forward at the weekend by those basic requirements which are fundamental to any system designed to regulate effectively

the conduct of limited companies and to secure adequate protection for the providers of both equity and loan capital for creditors and third parties, and for national and Community interests."

Community directives on company law, he argued, should be issued as "minima." This would allow scope for countries which wished to impose more stringent standards, and would avoid the "regressive alternative of levelling down to the lowest common denominator," implied by an attempt to impose completely uniform rules.

## CHANCELLOR FLIES TO TANZANIA

Mr. Anthony Barber, Chancellor of the Exchequer, flew from Heathrow Airport, London, to Dar-Es-Salaam, Tanzania, yesterday to attend the Commonwealth Finance Ministers' meeting. Accompanying him on his RAF Comet flight were Lady Tweedsmuir, Minister of State at the Foreign and Commonwealth Office, and Mr. John Knott, Minister of State at the Treasury.



## Have you got your finger in the wrong pie?

You need heat as well as motive power in order to manufacture.

But that doesn't mean you have to look after a fuel business; diverting your energy and resources, creating overheads.

You'll already be using electricity; do you really need to consider any other form of energy?

Electricity is constantly proving its

ability to replace combustible fuels—economically and practically. Electricity can lift a company right out of fuel handling, allowing management time and talent to be fully occupied on the real business—making a profit.

If this sounds like a profitable line of enquiry, call in your Industrial Sales Engineer. He's at your Electricity Board.

**Electricity does industry a power of good**

The Electricity Council, England and Wales.

# Bovis finance move hangs fire after Board row

By KENNETH GOODING

**FINANCING** arrangements which would enable Bovis, the property and construction group, to change its policy by retaining more of its completed developments has almost been completed last week when Mr. Frank Sanderson resigned as chairman after a Boardroom row. The finance was coming from the Post Office pension fund.

Arrangements were in their final stages when Mr. Sanderson resigned, although his departure is unlikely to produce any last-minute change of heart by the pension fund.

Bovis is not in need of cash but has always used its financing facilities to the full. This means it does not have money to spare and by this means will be able to enable it to switch from its present policy of selling completed developments for a trading profit to one where some developments would be retained to improve the group's asset position.

In another cash-raising exercise Bovis will eventually collect more money from the sale of shares in 20th Century Bank, which it bought two years ago from First National Finance Corporation in a £6.5m deal.

At one time it was thought that 20th Century might go Sanderson and Mr. Vincent, barrister brother of Mr. Harry

Williams, interests and a small bank. First Eleven makes profits of about £500,000.

## Graduates' pay advantage falls

By MICHAEL DIXON, EDUCATION CORRESPONDENT

**THE PAY** advantage enjoyed by juvenile workers," Mr. Williams said. "His report is based on figures for the starting salaries of graduates from Leeds University, which have been collected annually since 1961.

These show that 12 years ago the median starting salary for men in science or technology graduate was £710 in arts and social studies; £775 in science; and £890 in engineering and technology. The equivalent 1972 figures were respectively £1,350; £1,400; and £1,300.

A conclusion that the graduates' salary advantage will continue to decline over the longer term is liable to attack on grounds that total demand for graduates by employers has leaped suddenly this summer.

### Leeds probe

There has been an even more marked drop in the graduate's salary differential over the youngest groups of manual workers.

This "strongly suggests that in relation to the demand for their services graduates were becoming much more plentiful of a freak."

The employment market has

been affected by the dearth of young school-leavers caused by the raising of the compulsory school age from 15 to 16.

The sharply increased industrial demand for young managerial-type recruits could reflect a short-term effort to replenish stocks by companies which were overzealous in the recent shake-out. Having shed 10,000 or more "highly qualified" people a year during 1970-72, industry may now feel itself dangerously short of this class of employee.

The pay restraint may be causing young managerial staff to change their jobs more rapidly than usual in pursuit of higher salaries.

Mr. Williams' "tentative but important conclusions are that the policy of producing extra numbers of people with degrees has not resulted 'simply in graduates displacing non-graduates from jobs, leaving salary differentials constant.'

The result has been apparently to make the economic advantage of getting a degree less attractive and this in turn has caused a decline in the demand by school-leavers for entry into universities.

The increased demand is doubtless partly due to the return to more buoyant conditions, especially in industry, there are other factors which suggest that for this year's eager demand for degree-holders may be something of a freak.

The employment market has

# EVEN BIGGER INTEREST NEWS

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Sheffield, Shrewsbury, Tewkesbury, Tunbridge Wells, Weston-super-Mare, Weymouth, Wrexham, Branches in Scotland: Aberdeen, Ayr,  
Dundee, Dundee Marina, Edinburgh, Glasgow,  
Haddington, Hawick, Inverness, Kirkcaldy, Perth, Stranraer.

**ALLIANCE**  
**BUILDING SOCIETY**

Hugh O'Shaughnessy, Latin America Correspondent, reports from Santiago

## Living with the coup and the censor

**UNDER** A small hand-written sign which says "Censor" there sits in the Telex department of Transradio Chileana a charming elderly colonel whom I met for the first time yesterday. A moment's perusal by him of an article which I was to send to London convinced both of us that my thoughts about Tuesday's coup d'état, the Military Government and Chile's future political prospects were not his. He did his duty as he saw it.

This morning therefore I will not waste my time by composing an article which he would be upset to see printed in the Financial Times and which I would be upset not to print. I must add that the colonel has a younger colleague who has taped an extra magazine to his automatic rifle. This well-equipped weapon, it would not be too fanciful to suggest, underlines the present validity of the old motto on Chile's coat of arms, "By Reason or by Force."

Mr. Sanderson is now chairman and Mr. Malcolm Paris, formerly assistant managing director and considered to be Mr. Sanderson's right-hand man, has accepted an appointment as managing director.

Mr. Sanderson will now have

more time to concentrate on his private company, First Eleven.

Based at Torquay, where he owns an hotel, has house-building

interests. Mr. Jefcoate has since left Bovis to run his own company.

Relations between Mr. Sanderson and Mr. Vincent, barrister brother of Mr. Harry

Williams, interests and a small bank. First Eleven makes profits of about £500,000.

week in office and turn, faute de mieux, to the anecdote and the descriptive.

The British Embassy acquitted itself particularly well on Tuesday. The Chancery is on the second floor of a four-storey building which housed the Bank of London and South America before it was taken over by the nationalised Banco O'Higgins. It stands on the corner of Calle Bandera and Calle Agustinas, a block away from the square in front of the Moneda presidential palace, the scene of the Generals' victorious tank, infantry and jet assault on the Allende Government.

The Reuter staff and I were caught there as we sought help to file our story after telecommunications ceased with the outside world. Throughout the action the embassy was an exposed and vulnerable vantage point from which to watch the action of tanks, infantrymen and snipers. There was a sniper's nest a few yards across the street which brought tremendous fire from the junta's troops, as did snipers on the roof of our building. The latter brought a response during the afternoon from Air Force helicopters.

Despite these efforts

apparently using pistols and

light rifles, the snipers were still shooting when at 16.30 I broke through the closed Chilean-Argentine frontier at the top of the road for my hotel during a lull in most of the 200 guests are getting to know one another. The shooting, Peter Summer-scale, Head of Chancery, provided all of us accidental refugees sheltered dining room after curfew. Soon, doubtless, Santiago will have a facelift. In Valparaiso, we swallowed in the safety of war. Most guests contributed to whitewashing every political slogan daubed on the walls. The events of Tuesday should give bomb-bait to the Department of Environment to get greater urgency to the protection of the new embassy. One of the Embassy corridors a special collection for the staff, slogan daubed on the windows. The but as the machine guns and one brought to a fine art in Chile to recover from the enormous bloodletting of the few days? How many did the Palace. Since Tuesday night I have been sleeping on the matress in the bathroom, out of the way of the stray bullet. Mr. Mike Carrera, Santiago's principal hotel which is still owned few days all the foreign journalists have been a model of lists on the spot have suffered hills of the gigantic snowcap mountains. Andes can look very beautiful. For instance he kept the bar get in touch with the world. We if one blinds oneself to rut to alienate his staff, many of trying to get into Chile. They This week it seems only many have spent cold nights in Santiago, with the sunshiny Santiago, with the flowering fruit trees and its New York Times? In the past few days all the foreign journalists have been a model of lists on the spot have suffered hills of the gigantic snowcap mountains. Andes can look very beautiful. For instance he kept the bar get in touch with the world. We if one blinds oneself to rut to alienate his staff, many of trying to get into Chile. They This week it seems only many have spent cold nights in Santiago, with the sunshiny Santiago, with the flowering fruit trees and its

machine gun fire on Tuesday. About ten rooms looking out

over the Moneda have suffered damage and the 18-storey facade is heavily pock-marked.

Last night was the first night that I slept in my hotel bedroom overlooking the gutted Moneda palace. Since Tuesday night I have been sleeping on the matress in the bathroom, out of the way of the stray bullet. Mr. Mike Carrera, Santiago's principal hotel which is still owned few days all the foreign journalists have been a model of lists on the spot have suffered hills of the gigantic snowcap mountains. Andes can look very beautiful. For instance he kept the bar get in touch with the world. We if one blinds oneself to rut to alienate his staff, many of trying to get into Chile. They This week it seems only many have spent cold nights in Santiago, with the sunshiny Santiago, with the flowering fruit trees and its

machine gun fire on Tuesday. About ten rooms looking out

over the Moneda have suffered damage and the 18-storey facade is heavily pock-marked.

As dinner is served in the steel

as the days drag by with no

frontier at the top of the road

to the shooting. Peter Summer-scale, Head of Chancery, provided all of us accidental refugees sheltered dining room after curfew. Soon, doubtless, Santiago will have a facelift. In Valparaiso, we swallowed in the safety of war. Most guests contributed to whitewashing every political slogan daubed on the walls. The

events of Tuesday should give bomb-bait to the Department of Environment to get greater urgency to the protection of the new embassy. One of the Embassy corridors a special collection for the staff, slogan daubed on the windows. The

but as the machine guns and one brought to a fine art in Chile to recover from the enormous bloodletting of the few days? How many did the

the size of the contract should develop that

The Marine Proteus engine

## OVERSEAS NEWS

**Italy increases its base discount rate by 2.5%**

BY ANTHONY ROBINSON

THE ITALIAN base discount price of 95.5 will yield 9.8 per cent has been raised from 4 to 6.5 per cent with effect from today in a move designed to bring official interest rates closer to the two with rising interest rates and an upward trend in domestic lending rates of 1.5%. The Italian equivalent Lombard rate, that is Central bank advances on bonds and securities, has also been raised 6.5 from 6.5 per cent.

At the same time, the former lending activity of the Bank of Italy, which the discount rate has increased by 0.50 per cent, ranges to a maximum of 1.5 per cent, having been modified. Henceforth those commercial banks whose position calls on the Central Bank funds amount to over 5 per cent of their obligatory reserves deposited with the Bank of Italy will be subject to a similar three per cent increase but of 1 per cent each to bring the discount rate from the new base rate of 5 per cent to a maximum of 9.5 per cent.

The Treasury has also considerably modified both the interest rate and the interest rate definitely responding to treatment on Treasury bonds. The Treasury offered exports, which rose only 0.000m. lire of one-year treasury bonds at 7.50 per cent, rose by 12.8 per cent in July recently as mid-July there were practically no takers. 6.6 per cent on a month-to-month basis. The Treasury has decided to reduce the duration from one month to six months and has buying of imports at evenised the coupon to 9 per cent, increasing prices has diminished them, at a discounted offer considerably.

**Dutch wage and price controls expected**

BY MICHAEL VAN CO

THE DUTCH Government is to launch its biggest attack so far on the rampant inflation in the country. It has prepared an anti-inflation package containing a variety of measures of which the major one, a 5 per cent revaluation of the guilder, was announced on Saturday.

The other measures—about which no advance information as become available—are to be detailed in Queen Julian's speech from the throne on Tuesday, which will traditionally incorporate the 1974 budget. These measures are believed to provide for some sort of controls on wages and prices.

According to the latest indications the 1.5 per cent wage increase expected this year may well be exceeded, while prices are expected to rise about a per cent making the Netherlands one of the most inflation-scarred nations in the industrialised world. Import prices, of crucial influence on inflation in the country with such an open economy, are rising by 6.7 per cent.

Professor Willem Duisenberg, Socialist Finance Minister, said the new programme constituted a "frontal attack" on the two most urgent problems facing the Government. They are the "alarmingly high" rate of price increases and the consistently high unemployment in the form of certain tax restitutions.

**Soviet group hits out at Kremlin policy**

MOSCOW, Sept. 18. SOVIET human rights group, accused of being "crushed" by police, surfaced today to issue a stern condemnation of Kremlin treatment of dissidents.

In a statement delivered to foreign newsmen here, five members of the self-styled Initiative Group for the Defence of Human Rights in the USSR charged that two of their associates, whom they described as "normal citizens," had been "permanently detained" by police investigators. The five—who include religious writer Anatoly Levitin-Krasnov, recently released after serving a sentence for alleged anti-Soviet activities—asserted charges against Soviet psychiatrists who were involved in sending critics of the Kremlin to mental hospitals which they were sent.

And they expressed their "deep respect" for the worthy and decent "stand" of outspoken residents still at liberty, scientist Andrei Sakharov and Nobel prize-winner novelist Alexander Solzhenitsyn. The two-page document charged Prof. Yury and Viktor Fatin, two former members of the group who were jailed for five years two weeks ago after pleading guilty to co-operating with "Fascist emigre organisations," had told him at their trial "But in principle I accept this offer," he added.

Reuter

**Swedish monarchy soon to enter new phase**

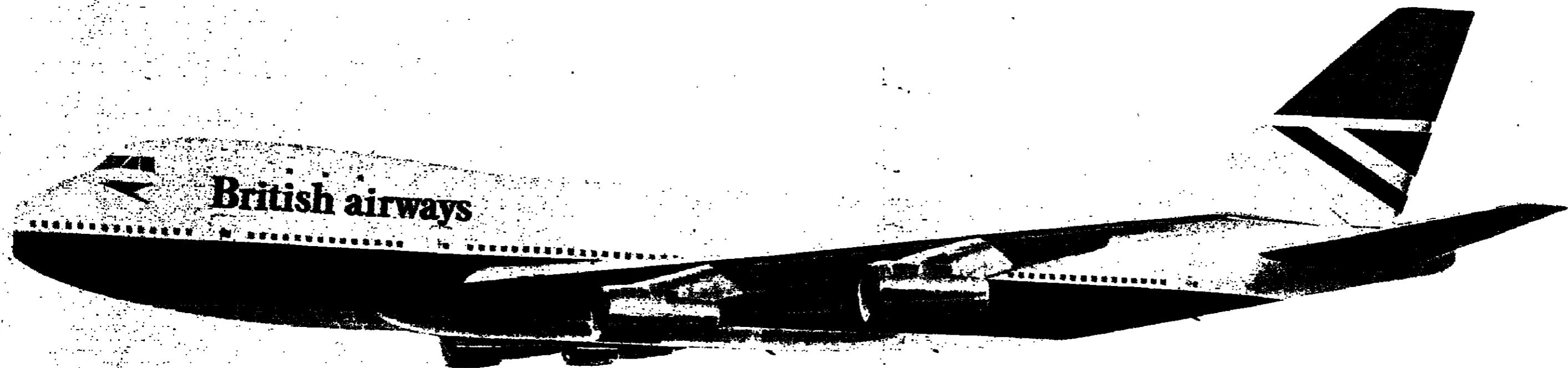
BY OUR OWN CORRESPONDENT

THE DEATH on Saturday night of King Gustav Adolf at the age of 80, heralds the end of the Swedish monarchy as a political factor. King Gustav is succeeded by his grand-nephew, 27-year-old bachelor Carl XVI, who will have only representative and no political functions when a constitutional formula takes effect next year. King Gustav Adolf had been seriously ill for several days before his death was announced today's general election. The new Riksdag (Parliament) among other things confirm

&lt;/



هذا من العمل



Now there's an airline that can fly you to more places than any other airline. Nearly 200 cities; in Britain, in continental Europe, in 88 countries all over the world.

Now there's an airline with more aircraft flying internationally than any other airline.

Now there's a worldwide airline with people who are famous for the care and the efficient service they give wherever you go.

Now whether you're flying on business, on holiday or visiting friends, there's an airline you can rely on to put your well-being first.

Now the world is yours.

**British airways**  
The best of BEA and BOAC

## INTERIM STATEMENT

our  
breakfast  
special



Kellogg's could tell you all about our 'specials'. Not only the breakfast ones but those we run through the day too.

Whether it's cornflakes or confectionery, cars or chemicals, steel or stone—we move it, economically, cleanly and safely, in single wagonloads or in trainloads of up to a thousand tons. That's why Britain's leading companies are our customers.

We are introducing more 60 mph freight trains, more larger wagons, a computer based operating system and new high-speed wagonload services. There's food for thought. Let Railfreight take the load.

**Railfreight**

# Lex Service Group

## Interim Results to 30th June, 1973

Lex Service Group Limited announce that, subject to audit, the half yearly pre-tax profits to the 30th June, 1973 amount to £4,166,000, compared with £3,604,000 for the first half of 1972, and that an Interim Dividend is declared of 1.3125p per share which, together with the tax credit applicable to the dividend under the imputation system of taxation, is equivalent to a gross dividend of 1.875p per share or 7½% (1972—7½%). The Interim Dividend will be paid in January, 1974 to holders registered as at the close of business on the 30th November, 1973.

## Harvey Plant Holdings Limited

The offer for the whole of the issued share capital of Harvey Plant Holdings Limited has now become unconditional. Harvey Plant concentrates on the fork-lift truck and crane hire markets and is therefore less affected than other plant hire companies by the problems of the economic cycle of the construction industry.

An increasing proportion of Lex Service Group's turnover and profit is today connected with the economic cycle of industrial activity rather than with consumer durable sales. The industrial marketing activities covering the Company's interests in commercial vehicle distribution, plant hire and distribution, and in transport services, stand to benefit from the continuation of the boom in industrial investment which is forecast by the leading economists.

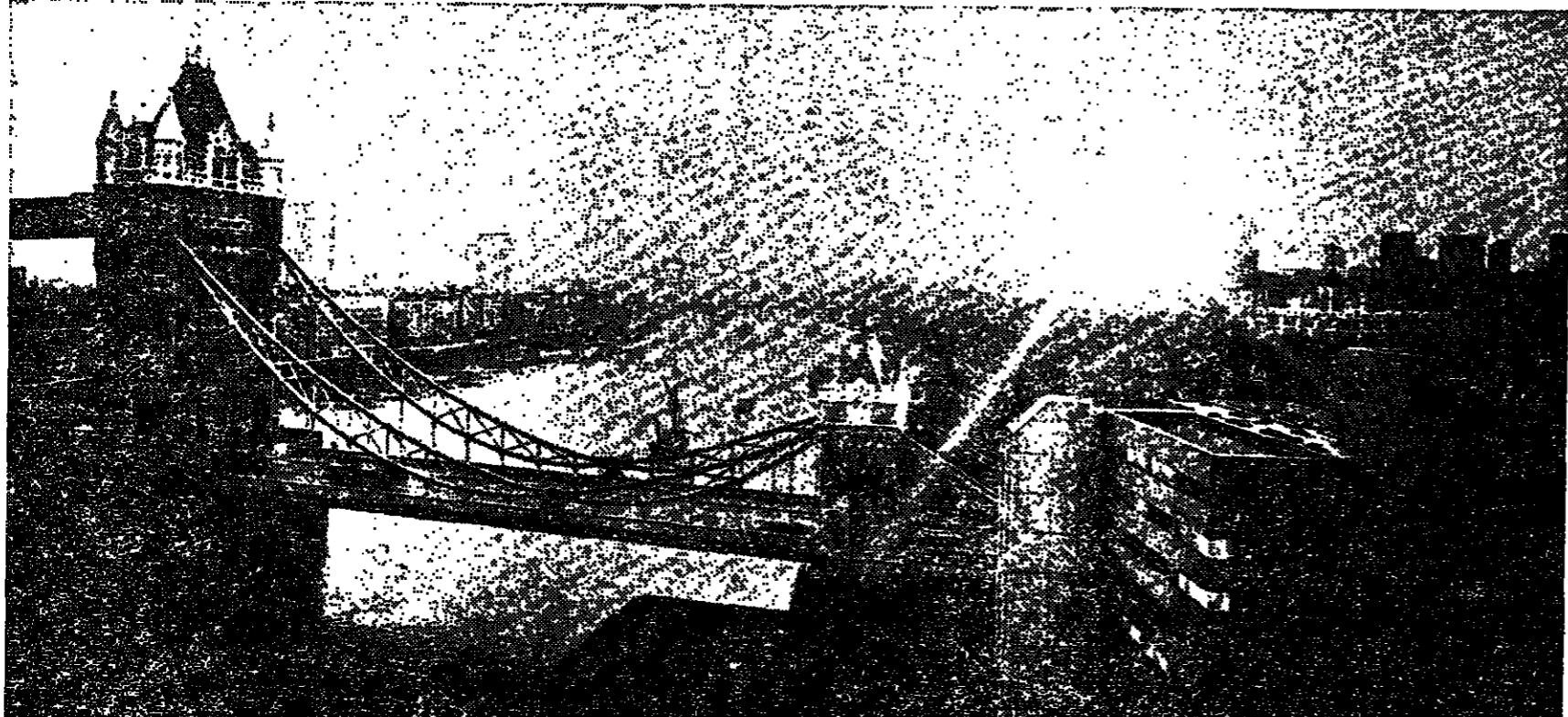
## The Cavendish Land Company Limited

At the end of August, 1973 Legal and General Assurance Society Limited announced an agreed bid for the whole of the issued share capital of The Cavendish Land Company Limited, 15.54 per cent of which is held by Lex Service Group. The offer will be subject to certain conditions. It is the Directors intention to accept the offer on behalf of the Lex holding which would realise approximately £7,100,000. This would show a profit of £3,400,000 which, in view of available capital losses brought forward, it is anticipated would not be subject to capital gains tax.

Copies of the Interim Report may be obtained from the Shareholders Relations Department, Lex Service Group Limited, Lex House, 3-5 Burlington Gardens, London W1X 2QO.

**Lex Service Group**

# You deserve to be sent to the Tower.



Down the ages, the Tower of London has seen many a Royal guest. Some stayed longer than others.

Now you too can be a guest at the Tower.

### The Tower Hotel

It's situated right next to the Tower of London. Overlooking the Thames. Five minutes from Threadneedle Street. And the Stock Exchange.

You'll find it has all the modern facilities and appointments that you'd expect in a luxury hotel.

Every bedroom has its own private bathroom, colour television and air conditioning.

And the same ambience goes right through to the Restaurants,

Banqueting Rooms, Conference Rooms, Bars and Penthouse Suites which have some of the finest views in London.

In the middle of all this modern luxury you'll find that one thing is still pleasantly old fashioned. The courteous and efficient service.

Like a lot of other famous people, don't you deserve to go to the Tower?

**THE  
TOWER  
HOTEL  
LONDON**

Opening September 19th.

Please send for our colour brochure.  
St. Katharine's Way, London E1 9LD. Telephone: 01-481 2575 Telex: 885934  
Strand Hotels Central Booking Office, 12 Sherwood Street, London W1V 2AE.  
Telephone: 01-437 9222 Telex: 27474

## SPORT: RUGBY UNION . . . YACHTING

# England deserve victory

AUCKLAND, Sept. 16

PLAYING HARD, aggressive Black defenders into a ruck, sidestepped Squires to score and producing cover then fed the ball back cleanly, putting England four points ahead which held under Often when New Zealand gained down. England came back, however stretched to the limit, England English forwards, particularly with forwards producing so twice fought back from behind Utley and Watkins broke magnificent drives and equalled the All Blacks 16-10 at through bustled New Zealand's magnificent rucking. The Eden Park. England had to wait scrum-half, Going, and ravaged carried play downfield, unsettled nearly 40 years from 1936 for the New Zealand backline. England's No. 8, Ripley, really which gained England a penalty and they deserved their win lived up to the title of "White on the 25-yard line. They yesterday, although they went Tiger," applied jocularly to ran the ball inside, broke rapidly close to losing.

England scored three tries and two conversions to two tries and one conversion in a close, hard fought game. They had corrected most of the faults that cost them three previous matches in New Zealand. Victory was all the more praiseworthy as the English team, obviously lacking match fitness when they arrived, were up against players just coming to the end of a season.

Despite three earlier defeats—two against Taranaki and Canterbury which they should have won—"Pullin's Poms," as they are known in New Zealand, established a new reputation for English rugby.

Several Going breaks around the scrum and attempts to send the New Zealand backline away were thwarted by Webster, who showed brilliant anticipation and speed. Even deliberate All Blacks attempts to trap him inside failed.

Expected duels between both pairs of star wingers, Duckham and Squires and New Zealanders, Williams and Betty did not reach great heights mainly because the ball seldom reached them. On the day, however, Duckham was the best of the

**Match star**

The performance of the backs was good, with clean, crisp passing, hard tackling and fast running play, but the major credit for victory rests with a tireless English pack which held New Zealand, won ample ball for the backline, provided extra cover defence when needed and, most important of all, went into rucks and mauls with vigour and fire and manly.

At eight forwards put their heart into the game, reaching a high peak of performance individually and as a pack. In scrums they often lifted the All Blacks' front row. In the line-out they more than held their own, providing Webster with plenty of good, clean ball.

Frequently they drove forward up the ball and slipped it to about in the showers after

Black attempts to trap him inside failed.

Expected duels between both pairs of star wingers, Duckham and Squires and New Zealanders, Williams and Betty did not reach great heights mainly because the ball seldom reached them. On the day, however, Duckham was the best of the

**Black side**

Preece and Old combined well and made many penetrating thrusts.

The match started badly for England, under pressure from

England's captain, Pullen, Stevens snapped the ball

pushed forward, was caught

No. 8, stood off the ruck, picked it up and slipped it to about in the showers after

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**EDWORKS (1936) LIMITED**

(Incorporated in the Republic of South Africa)  
Directors: B. Dado; M. N. Dodo; H. A. Kendall; B. Manchesky;  
B. Michael; L. Krasskin; C. J. Wilmot; V. G. Mansell;  
Alternate Director: W. Michel.

**E DIRECTORS ANNOUNCE THAT THE RESULT OF THE  
OUR ACTIVITIES FOR THE YEAR ENDED 30TH JUNE,  
1973 IS AS FOLLOWS:**

	1973	1972
Unadjusted Net Trading Profit before Taxation	R'000	R'000
Taxation	3,073	2,460
Gross Profit after Taxation	1,257	1,031
Profit attributable to Minority Shareholders of Subsidiary Companies	100	76
Extraordinary Items	1,716	1,353
150	56	
Unadjusted Net Profit for year attributable to Holding Company	1,876	1,409

THE ABOVE FIGURES ARE SUBJECT TO AUDIT

By Order of the Board

D. H. EDGE

Secretary

**NOTICE TO SHAREHOLDERS**

**DECLARATION OF DIVIDENDS**

Notice is hereby given that dividends have been declared on the Ordinary, "A" Ordinary, 8 per cent and 7 per cent cumulative Preference shares of this Company, as follows:

- (a) On the Ordinary and "A" Ordinary shares—a Final dividend in respect of the year ended 30th June, 1973 of 84 per cent (equivalent to 37 cents per 50 cent share) making a total of 76 per cent (equivalent to 38 cents per 50 cent share) for the year.
- (b) On the 8 per cent Cumulative Preference shares—a Half-yearly dividend in respect of the half-year ended 31st July, 1973 of 8 per cent (equivalent to 6 cents per R2 share) making a total of 8 per cent for the year ended 31st July, 1973.
- (c) On the 7 per cent Cumulative Preference shares—a Half-yearly dividend in respect of the half-year ended 31st July, 1973 of 31 per cent (equivalent to 7 cents per R2 share) making a total of 7 per cent for the year ended 31st July, 1973.

The above dividends are payable to Shareholders registered on the books of the Company at the close of business on 28th October, 1973 and cheques in payment thereof will be posted by about 1st November, 1973.

The dividends are payable in the currency of the Republic of South Africa and dividends from the London Office will be paid in British currency calculated at the rate of exchange in effect on 10th October, 1973.

Dividends cheques despatched from the London Office to shareholders resident in Great Britain or Northern Ireland will be subject to deduction of the United Kingdom Income Tax rates to be advised after allowing for relief (if any) in respect of South African Taxes.

The Company will deduct the Non-Resident Shareholders tax of 15 per cent (18%) from Dividends payable to Shareholders whose addresses in the Share Registers are outside the Republic of South Africa.

The Share Transfer Books and Share Registers of the company will be closed from the 28th September, 1973 to 19th October, 1973, both dates inclusive.

By Order of the Board

S. Box 509

Mrs ELIZABETH

London Transfer Office:  
St. Bride Street,  
LONDON, EC4A 4DA,  
ENGLAND.  
DATE: 14th September, 1973.

## Record set by Atlantic cargo ship

By James McDonald,  
Shipping Correspondent

SEALAND SERVICE, of the U.S.—the world's leading containerised operator—has broken the transatlantic speed record for cargo ships with one of its ultra-fast SL7 containerships, the Sealander Exchange.

On a voyage between Bishop Rock, near Land's End, and Ambrose Light, New York, the ship registered a time of 3 days 14 hours, 54 minutes, an average of 33.54 knots, considerably exceeding the QE2's service speed.

On her eastbound sailing the ship took only 3 days 18 hours and 2 minutes, an average speed of 33.21 knots. Both records were previously held by her sister-ship, Sealander McLean.

The group has five of these 946-foot long SL7 containerships, each costing about \$45m.—two in the North Atlantic, and three in the Far East. Three more will be built by the end of this year, all capable of 33 knots.

Sealander has 75 containerships serving 109 ports in 44 countries. The company is part of B. J. Reynolds Industries.

### Supertanker in growing U.S. fleet

By James McDonald,  
Shipping Correspondent

OVERSEAS Shipholding Group Inc. of the U.S.—a fast growing bulk shipping company generally known as OSG—has taken delivery of a new 265,000 deadweight ton supertanker. This ship, which is 50 per cent owned by OSG, has entered service under a long-term charter.

Named Eastern Lion, the vessel is the second of eight very large crude carriers (VLCCs) scheduled to join OSG's international fleet, all of which have been chartered for long periods. This latest delivery raises the company's operating fleet to 39 ships, aggregating nearly 2.1m. deadweight tons.

By early 1978, when the last of the 21 ships now on order is delivered, the OSG fleet will total over 5m. deadweight tons, including ten 50 per cent owned vessels and six 60 per cent owned ships. Over 70 per cent of the 3m. tons of shipping on order has already been chartered for terms of five years or longer from time of delivery.

## Heath calls for more flexible home loans scheme

FINANCIAL TIMES REPORTER

THE PRIME MINISTER said at the weekend that the Government was not satisfied with the present system of house purchase finance and believed that it was time for a "good deal more flexible and imaginative."

Mr. Heath made his reference to Friday's recommendation by the Council of the Building Societies' Association to raise the mortgage rate for home buyers to 11 per cent, at a Conservative Party rally at Stratfield Saye, near Basingstoke, Hants.

He made it clear that discussions with the building societies were "well advanced."

"We want to make it easier for first-time buyers to buy their own homes," he said. "Building societies know the importance we attach to these discussions. We shall carry them forward with urgency and determination."

Mr. Heath pointed out that the building societies had produced "convincing evidence" that the banks were seeking deposits from small savers at rates considerably above the building societies' deposit rate.

He stressed that he had hoped

and back to crisis again. "What he proposes contradicts entirely the views of the trade unions given to me in the talks which I have had with them over many months," he went on.

"They are not interested in his political manoeuvrings. They want to see expansion continue at a steady, sustainable rate. They know that this is in the best interests of their members and their families. So do the employers."

The Labour Party leader wanted a policy of "detention" he added.

"We shall go on with our policy of steady, moderate expansion. We believe it is the best way of protecting the fast rise in the standard of living which we have seen in the last three years. We believe it will enable us to go ahead to an even better standard of living in the future."

The Prime Minister said he was going to Dublin today believing there was an opportunity of arranging finally to put an end to violence.

British was not going to be deterred by violence or by bombs, he told the rally.

## 'Put more effort into exports'

BY OUR INDUSTRIAL CORRESPONDENT

U.K. INDUSTRY, labouring under price controls in this country, was urged this weekend by Lord Limerick, Under-Secretary for Trade, to put more effort into profitable exports.

Several companies have recently reported that they are finding exports profitable as never before," he said.

Whatever the degree of success you are currently achieving, now is the time to look very carefully at whether you are taking full advantage of unprecedented opportunities

in the last three months, he said. Exports were on average 25 per cent higher than in the second half of last year. The market in certain markets, including a 55 per cent increase in sales to Japan, 49 per cent in Luxembourg and 38 per cent to Canada.

"Increased exports are a key element in the rapid economic expansion we are experiencing now. They are absolutely vital if we are to sustain the rapid economic growth that previously eluded us for so long."

دعا من الأجل

## Have BUPA care for your staff.

Staff are one of your most important assets. So look after them. How? The answer is BUPA CARE. When you have BUPA CARE for your staff, they can have hospital treatment at a time when their absence from work has the least effect on their job. So complete the form now and find out how you can benefit by having BUPA CARE for your staff.

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Company \_\_\_\_\_

Company Address \_\_\_\_\_

Tel. No. \_\_\_\_\_  
(BLOCK CAPITALS PLEASE) W 330

Your best way to budget for private medical care

**BUPA  
CARE**

## year of substantial growth

- \* Results for the year ended 31st March 1973: pre-tax profit of £306,793 (1972 £320,625). An increase of 84.5% in earnings per share from 5.56p to 10.26p (diluted) and 102.4% (undiluted) from 6.05p to 12.24p.
- \* Dividend the Board have recommended a final dividend of 75%, making 100% for the year with 25% interim dividend already paid (1972 total 50%). Treasury consent has been obtained and payment will be on September 18.
- \* Growth from existing divisions up 20%.
- \* Acquisitions
  - Fortwell's forecast of £350,000 beaten by £52,000.
  - Debutans pre-acquisition loss of £99,182 (eleven months to 31st March 1972) turned to a profit of £45,872.
- \* Prospects: For the first three months of this year we are trading at a still higher level. We now have the framework of a broadly based textile group capable of expanding its own production and of trading in quality imported goods.
- \* Change of name to The Hollas Group Ltd.



### CHRISTIE-TYLER LIMITED

United Kingdom's Largest Upholstery Firm



#### AUDITED RESULTS FOR THE YEAR ENDED 30 APRIL 1973

	1973	1972	Increase
	£	£	%
Turnover	£18,049,330	£13,706,688	38
Profit before Taxation	£1,530,381	£71,024	188
Profit after Taxation	£866,274	£39,138	155
Profit attributable to Ordinary Shareholders	£61,864	£34,729	157
Ordinary Dividends Paid	27,695	25,606	—
Proposed	251,250	10,800	—
Earnings per share	13.7p	5.3p	157
Proposed Dividend per share	4.0p	.6p	—

At the time of the Offer for Sale profits before taxation of £950,000 were forecast and a net dividend of 2.45p per share was recommended.

The Current Year has started satisfactorily with turnover and profits well ahead of those achieved in the corresponding period last year.

1. British Petroleum
2. Shell Transport & Trading
3. British-American Tobacco
4. Imperial Chemical Industries
5. Unilever Limited
6. Imperial Tobacco Group
7. Shell-Mex & BP
8. British Leyland Motor Corporation
9. General Electric Company
10. Courtaulds
11. Esso Petroleum
12. Ford Motor Company

## MDS would like to say all the top dozen UK companies have MDS computer peripheral systems

But they can't.  
The truth is that only eight of the top dozen UK companies have MDS systems.

But the others might well be forgiven for getting impatient.



One third of MDS users appear in The Times top 1000 companies list. Great names such as the Thorn Group, De La Rue, Commercial Union, TI, the Rank Organisation and scores of others. But never mind how big or small your company is, if you have a data processing problem the chances are there will be an MDS system to help you solve it.

Mohawk House 50 Vauxhall Bridge Road, London SW1V 2RT.  
Telephone 01-828 1288  
Manufacturing Eaglescliffe Teesside.



# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • ELECTRONICS

### Better communications

WITH FUNDING from the Science Research Council, the University of Manchester Institute of Science and Technology (UMIST) is expanding rapidly—there are now some 200 post-graduate students. The continually monitors the 3 kHz which only heat does so. The band being received and in effect second is clearly more useful than the first since ambient light will not make the image fade, and it has been found that the beat generated by an incident electron beam of sufficient intensity and time will cause erasure.

In the other approach, the ground receiver monitors the proposed 3 kHz band when the aircraft is not transmitting and then tells it which are the best FSK tones to use to avoid the interference that occurs in the digital data when it is transmitted from an aircraft to ground by an HF radio voice channel occupying 3 kHz. There is, of course, little problem in communicating with the aircraft since powerful transmitters with large aerial arrays are used. Early on, statistical evidence showed that the majority of the interference often occurs in perhaps two or three very narrow bands only about 100 Hz wide.

This is accounted for by the fact that most other users in the HF bands are using frequency shift keying, but there may also be overlap of audio channels that might produce interference at the extreme ends of the 3 kHz channel one is trying to receive.

Evidently, if these narrow interference slots could be avoided in some way, the air-to-ground bit error rate could be reduced. The aim is of some importance since it is understood that there are areas of the North Atlantic where this kind of interference is serious, although if international agreement and discipline were perfect in terms of allocated frequencies, powers and bandwidths, the problem would not arise.

In one of the approaches at which light erases the stored image in UMIST, the ground receiver in the display system is also looking at the end of communications systems. For example, the use of cathode-ray storage phosphors for display tubes is under examination.

These have the property that they change colour under electron beam excitation (unlike colour TV phosphors which emit coloured light). The effect is more or less persistent and two substances are under examination. One is chlorosodalite in bromosodalite in

the department. Interest is also being taken by the department on the subject of displays, the work has involved gathering the statistical properties of various computer graphics images and using these to develop an adaptive encoder which will allow the pictures to be economically stored (and manipulated if necessary) in the computer and a cassette store associated with it.

On the 512 x 512 scanning matrix used there are about 260,000 potential picture elements (black or white) and with the UMIST system the amount of information actually stored could go down in the ratio 20:1 for a thing like a simple graph and 2:1 for alphanumericics.

Hardware has been built for recording and playing back pictures, in conjunction with a Micro 16 computer. Sleazable reductions in the number of bits that need to be stored have been made even for quite complicated pictures such as photographs of commonplace objects, and on playback it is very difficult to tell the difference from the original.

GEOFFREY CHARLISH

## • SAFETY

### Warns when flames die

SUITABLE for all gas fired or ignited ovens, furnaces and boilers, a positive ultraviolet flame monitor is being built by Photoelectronics (Arcall), Hackbridge, Surrey.

Designed to suit all automatic or semi-automatic gas-fired or gas-ignited ovens, furnaces and boilers, the unit can also be used in other situations where flame detection is of prime importance.

The heart of the detection system is an ionisation UV photocell which can detect all types of flame, and is unaffected by variation in the constituents of the gas in such a flame.

Control is via a solid-state silicon transistorised circuit which ensures high-speed flame cut-off. The circuit is also failsafe, and there is no possibility of a "flame-on" signal being given by a hot refractory when the flame is out.

Efficient flame detection is essential to safety where large volumes of gas are consumed, and the unit was developed as a result of the increase in recent years in the use of gas as an industrial fuel. It has undergone extensive field testing over a long period and has been subjected to rough usage to prove reliability.

Still on the subject of displays, the department is also looking at computer-controlled flying spot scanning systems in an attempt to consume fewer bits in the storage of an image. Even with the increasing cheapness of storage it is clearly pointless to store those parts of a picture that convey no information.

The work has involved gathering the statistical properties of various computer graphics images and using these to develop an adaptive encoder which will allow the pictures to be economically stored (and manipulated if necessary) in the computer and a cassette store associated with it.

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GEOFFREY CHARLISH



This "scrubber," part of an installation for cleaning and cooling boiler flue gases to minimise risk of explosion on a 250,000-ton tanker being built for Shell by Harland and Wolff at Belfast, has been lined with a special hard rubber by BTR Vitaline at its factory in Bredbury, near Stockport. It is the first of this type of plant to be lined and assembled by the company for Auckland Engineers, the specialist fabricator of Llanelli. The scrubber was designed by Peabody of 35 Clapham Park Road, London, S.W.4 and is the vital component of its marine inert gas system for purging tanks.

The company stresses that, although the basic product is developed for safety precautions

more expensive than, say in gassy mines.

The equipment, produced by

the Société Française des Processeurs Oldham, French subsidiary of the Haddon-Oldham battery group, has since been developed and adapted for many industrial and municipal applications.

Various types of detectors

available include the "Multicam," which automatically takes simultaneous readings from any required number of points in the building.

Multicam equipment to give early warning of fuel leaks has

been installed at the Toulouse factory of SNIA, where Concorde and the European Air Bus are being built.

The new machines have a small, lightweight, central display unit which indicates gas levels

up to 10 points within a 200 metre radius. Sensors connected

to the central unit automatically monitor gas levels. On the display unit itself, a needle indicates the risk of explosion at each point monitored and, at a pre-set gas concentration, a visual and audible alarm operates.

Post Office and telecommunication cable tunnels in a number of countries are also being protected by gas detectors.

The object is to avoid explosions due to town gas from nearby mains leaking into the tunnels.

A portable multi-purpose detector known as "Sentinel"

has been developed especially for the requirements of PTT—the French telecommunications service.

It is expected that by the end of 1973 the PTT will have over 700 of these in service.

Another model—"Surveyor"—

has recently been ordered by the PTT to detect possible gas leaks into the tunnel through which the main cables enter the central telephone exchange at Lisieux.

Orders for these have been received from the telecommunications services of Belgium and Algeria.

Building regulations for structural fire precautions are commonly framed in terms of performance in the relevant test of BS 476 Fire Tests on Building Materials and Structures. The data sheet sets out the salient facts regarding performance of hardboard and insulating board in respect of the three main relevant tests: surface spread of flame (of decorated and undecorated, natural and flame-retardant boards); fire propagation; and fire resistance.

Copies from FIDOR at 67, Buckingham Street, London WC1N.

Further Information from Haddon-Oldham, Market Harborough, Leicestershire.

## • COMPUTERS

### U.K. linked to giant network

NEWS THAT Britain and Norway had been linked up to the vast trans-U.S. ARPA computer network, and that users in the U.K. now can gain access to the largest existing computers on campuses and at research centres across America, was released at the NATO Advanced Study Institute meeting at Sussex University last week.

The small processor which allows connection to ARPA and some 30 American research centres is at the Institute of Computer Science in London.

The project is led by Professor Peter Kirstein of the University of London.

That there is a need for such an experimental facility has been demonstrated by the amount of interest shown by computer and other research workers in this country. Indeed it seems as if London is going to operate a multi-network of its own.

The SRC's 360/195 is linked into the network and has already been used on an interactive basis from the United States: 1,200 baud leased lines are due to connect in the Cambridge Computing Laboratory, AWRE, and the ARPA facility in Stuttgart.

Early next year the CAD Centre at Cambridge and the NPL at Teddington will also be connected.

By the end of the month there will be several switched lines operational and the indications are that a considerable number of other units

would be connected to the network.

Some complicated calculations have been made public by AI

representatives indicate that the savings attributable to the us

in the meantime the pro-

continues to be funded on

minimal basis and is still look-

ing for support funds which

are expected to come from

Computer Board.

The SRC has refused supp-

effectively saying that it is a

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tiation attitude in Britain to com-

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ies represented at the NATO ev-

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## • INVENTIONS

### Award will encourage innovators

TECHNICAL Development Capital (TDC) is sponsoring a competition to encourage potential profit-makers who plan to start a company, or expand an existing one, based on a worthwhile technological innovation.

The prize of £5,000 will go to the team submitting the best business plan. The judges will, in addition to assessing the innovation itself, place particular emphasis on the personal qualities of the managers of the project.

They will be looking for a combination of market knowledge, commercial acumen, technical capability and managerial promise.

## • HANDLING

### Telescopic boom cranes

THE BRITISH Hoist and Crane Company has introduced two additions to its Iron Fairy range of telescopic boom cranes.

The new machines are the Onyx, a rough terrain crane of nine-ton capacity, and the Sapphire Seven, a seven-ton capacity telescopic jib crane that can lift and carry a full seven-ton load.

The Iron Fairy is a smaller version of the Iron Fairy Cairngorm. It has a high power-to-weight ratio, evenly distributed overall weight, and a twin-disc two-range torque converter.

With its large diameter tyres, high ground clearance and sharp approach and departure angles on the chassis, says the company, the Onyx can travel over soft or deeply rutted ground, and can wade through water or liquid mud up to two feet deep. It can get from site to site under its own power and the driver can

complete two-wheel drive with off-wheel steer or four-wheel drive.

Doorways only 10 feet high can be negotiated.

The Onyx can be supplied with either a 62 feet 10 inches fully powered

section boom plus 15 feet 6 inches

— or with a fully powered

section boom extending 34 feet 10 inches.

The Iron Fairy Sapphire Se

is a seven-ton capacity mo-

ving crane designed primarily for

industry and plant hire fie

It will travel with a full seven-ton

load, and can carry loads of up

to 38 feet 9 inches high. Th

are no outriggers and all lif

is carried free-on-wheels.

The Sapphire Seven trav

complete with a three-sec

tion boom which exten

to 35 feet 6 inches. At the m

imum radius of 21 feet 6 in

it will lift 1.26 tons. A 12.5

foot jib is available as an opti

cal extra, and extends the boar

configuration to 47 feet 6 inches.

The British Hoist and Cr

Company of Compton, Berk

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# Building and Civil Engineering

## INSTRUCTION OVERSEAS

### Tarmac buys into Europe

TH NEARLY 20 per cent of operating all its principal many areas, the asphalt manufacturing industry in Germany

total turnover of £200m, with roadstone the main interest and chiefly

is perpetually being directed at Germany.

Overseas interests—

successful in acquiring for £3.5m, with consequent lower costs.

—and against keen competition—

fully intends to increase foreign involvement—

particularly in Europe—it is

aimed to do so only at a

at which there is management in depth to cope. In this

Tarmac believes, the long-term future of such business will be assured.

The overseas activities

brace roadstone manufacturer

laying, mastic asphalt,

building and civil engineering

process engineering—

though these activities have annual output of over 2m. tons

entitled represented growth of blacktop materials

within the company in the

developed countries. Tarmac

also expanded in the involvement in the country

elsewhere, primarily through Asteer, road surfacing

and general road contractors in

Bavaria for 100 years, which

is an aim and strategy to

Tarmac took over and is expanding

its major UK operations by adding

a Continental context, and it

more geographical plants.

In fact, through the indirect

Belief all these purchases in

revenue of a European company that the group first became

strategic. In the UK, over a

period of many years, Tarmac

has acquired strategic resources

of aggregate and markets them

through a series of end-uses, the

most important of which is

black-top and surfacing.

Having gained a relatively

strong position in the manufac-

turing two interests were

ture of asphalt in the German

market, the intention is to

push potential to merit manage-

ment at such a distance and to build a fully integrated

out the same time, Tarmac

roadstone, surfacing business

ended its construction

comparable to the ones operating

overseas.

In Europe the company is

Tarmac points out that, in

the UK, over a

period of many years, Tarmac

has a well-deserved re-

putation for quality construction

which has been built up over the

last hundred years. Multi-Million

pound contracts of all types

throughout London and the South-

East are undertaken including com-

mercial and industrial buildings,

schools and university buildings,

churches, houses and flats.

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MONDAY SEPTEMBER 17 1973

## Profits and investment

WITH the Government due to industry and others suggest hold further discussions with that excessive restrictions on the CBI to-morrow, more margins could jeopardise attention is being devoted to a restraint programmes however crucial area of the Phase Three strong the expected demand, debate—the role of profits. The Profits provide the main large and sometimes spectacular source of funds for investment, increases in profits which have been reported by industrial companies over the last few months may have given the impression that manufacturers have been enriching themselves at the expense of consumers and employees, and that controls on prices and profit margins should be made much tighter in Phase Three. This is, of course, a distortion of the facts. Quite apart from the point that opportunities for personal enrichment have been limited by control of dividends and of salaries, much of the improvement in profits has been due to recovery from recession and the consequence of fuller capacity utilisation.

**Downward trend**  
In real terms, as the CBI is right to emphasise, profits are still too low. There has been a long-term tendency for profits to decline as a proportion of national income and this was particularly marked during 1971 and 1972. During these years pre-tax trading profits came out at 6.6 and 6.7 per cent of national income, compared with figures in the 12-13 per cent range ten years earlier. The drop in profitability, moreover, is more than just a cyclical phenomenon. Figures produced by the Monopolies Commission have shown that there has been a constant downward trend in the profitability of manufacturing industry since the beginning of the 1950s.

**Limited scope**  
With most manufacturing industries having already reached full capacity operation, or fast approaching it, the scope for these spectacular gains in production volume is greatly reduced. Those cyclical industries which suffered severely during the recession, such as chemicals and much of engineering, need the boost to profits which the economic expansion should normally provide. These are factors which the Government must take account of in the formulation of Phase Three. While some overall control of prices is necessary as part of the package, it must be designed to accommodate profit margins which will stimulate recent weeks by the chemical

The vigorous regional affairs office in Paris seems determined not only to do without large-scale foreign investment, but to get back from the EEC Fund as much as France puts in—with no strings attached

Roy Hodson, Regions Editor, reports

# France likes to solve its own regional problems

"UNLIKE certain neighbouring countries, we believe that the essence of economic development must come from our own national industry," M. Jérôme Monod, the man responsible for France's regional development policies, said at a Financial Times conference in London during the summer. He was not just having a go in Gallic fashion at other Community members. It was a carefully weighed remark, and from it can be gleaned the total French position towards its own regions and the evolving European regional policy.

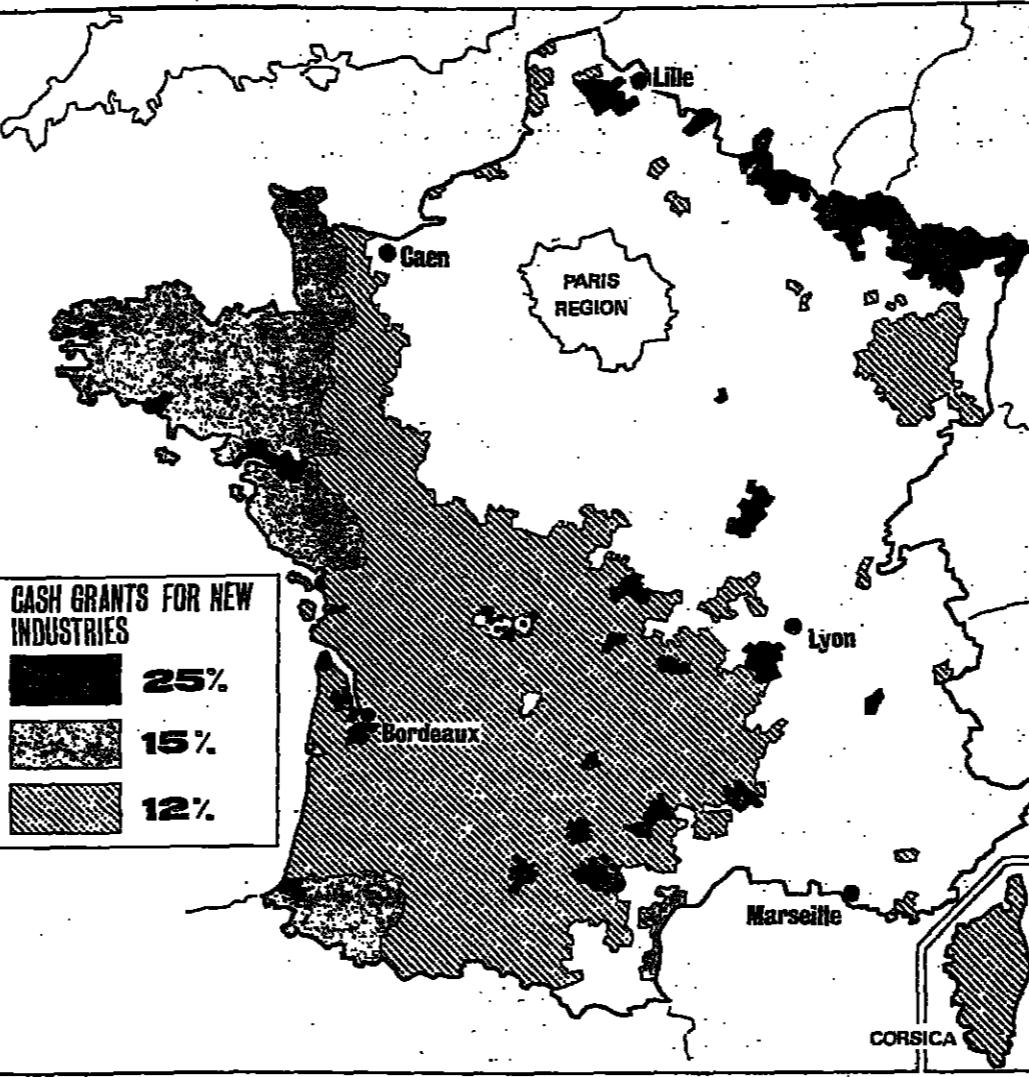
M. Monod is the head of Datar, which stands for the Délegation à l'Aménagement du Territoire et à l'Action Régionale. He leads a team of professionals who manage France's regional affairs from a charming old house in the shadow of the Eiffel Tower. Businessmen and local politicians wait in the corridors seeking support for pet schemes. Datar is proud of the fact that it has never grown beyond 100 people, including typists and drivers, during its first ten years: "We travel a lot and use the services of the Prefects in the regions."

### Priceless asset

The small organisation in the cramped headquarters has one priceless asset which ensures its effectiveness in promoting and, if necessary, imposing development schemes upon France. It has power. Although nominally under the wing of the Minister for Equipment, Housing and Tourism, Datar is under the personal supervision of the Prime Minister of France. He and M. Monod meet at least once a month and jointly direct the work of the team.

France has enjoyed one of the highest economic growth rates in the Western world during the past ten years. During the first half of this year industrial production has been rising at an annual rate of nearly 10 per cent. The OECD expects an annual growth in productivity of more than 5 per cent for several years to come. Meanwhile, the price of land remains comparatively low and more than 1m. useful workers are expected to be released from agriculture for industrial work during the next 12 years.

Economic expansion has been achieved so far without much foreign investment in comparison with the rest of Europe. According to U.S. Government figures, U.S. investment in promoting nationwide development up to end-1970 was half that in Germany and one-third applied with increasing tough decade.



quarter that in Britain. The ness. As a result, Paris's share strategy of the French Government, to be implemented by Datar, is to continue to relegate years to a point at which industrial employment in the region has been stabilised. In the rest of France it is rising by an average of 10 per cent a year.

### Heavily dependent

The two most significant industrial movements in France have been the almost total transplanting of the steel industry from the Lorraine and other inland sites to Dunkirk in the north and now to the Fos industrial centre being built on the Mediterranean; and the dispersal of

The French have learned the trick of moving industry about the Paris region into Northern France and Brittany. Whereas the country wholesale in order to help the poorer regions and to the Nord-Pas-de-Calais region, the Paris region in addition to its wider function of taking the heat out of booming the corner of France most convenient to Britain when the Channel Tunnel is open, has in the western world. Con-

To-day Fos, which is being co-ordinated by Datar, and is under the direct management of the Port of Marseille Authority, represents in its entirety the biggest industrial development going on anywhere. Companies already manufacturing at Fos, including Imperial Chemical Industries, are finding in some cases that their export business far exceeds their trading with the French

France's biggest exercise in government intervention in industrial development—some would say France's biggest gamble—is, however, the Fos project. When the Dunkirk steelworks was firmly established and the question of removing virtually the other half of the inland steel industry to a coastal site was considered the planners looked at Le Havre, Brest, Bordeaux and the Marseille area. The choice was narrowed to Le Havre and Fos, then an area of sand, scrub, and lagoons to the east of Marseille just on the edge of the wild Camargue country. The Government saw in Fos the elements of a grand design to industrialise southern France

Meanwhile, Fos will be only the beginning. The intention is to allow the spread of industrialisation to flow steadily northwards from Fos which is at the mouth of the Rhône to Avignon and beyond until, when the Rhône is canalised to the German border at Strasbourg by the early 1980s, there will be the makings of a new French industrial belt running the length of the river from south to north.

clearly the scale of Fos and all its outworks goes far beyond the sort of planning needed simply to correct a regional imbalance. The French Government is providing some 100m francs a year for infrastructure works alone at Fos. The total project is costing the Government far more than that each year, of course, in various ways and the spending will go on for many years yet. Private investment capital cash flow from trading, and bank loan support the remainder.

The only problem areas France which will not, it seems directly or indirectly affect by the long-term development of Fos and the Rhône will West France and Britanny.

### Peripheral areas

The scale of management French regional development does not appear to leave a great deal of elbow room for Brussels to practise a developing European regional policy in France. The French attitude comes out quite clearly in respect of areas which Brussels may willing to regard "peripheral" and therefore need of Community help—probably Britanny, south-west France, parts of the Massif Central, and Corsica, and possibly some districts of north-east France. The French Government would welcome additional from the Community Fund addition to its own continuing aid to assist the development those regions. But it is adamant that the Fund should be managed essentially by member states themselves rather than by Mr. George Thomson and his men Brussels.

To the planners, Fos will be only the beginning. The intention is to allow the spread of industrialisation to flow steadily northwards from Fos which is at the mouth of the Rhône to Avignon and beyond until, when the Rhône is canalised to the German border at Strasbourg by the early 1980s, there will be the makings of a new French industrial belt running the length of the river from south to north.

### Excess of exports

Meanwhile, Marseille-Fos will

have become the principal modern industrial centre supplying the needs of the industries bordering the Mediterranean basin. Even in these early years that is happening.

Companies already manufacturing at Fos, including Imperial Chemical Industries, are finding in some cases that their export business far exceeds their trading with the French hinterland.

So convinced is the Government that the Fos-Rhône industrial belt will develop fast that Datar is already concerned with counteracting some of its seeking almost a full return to what they pay in. In Common Market jargon, the Commission rejects the principle *juste retour*. But it looks very much as though France will seek to do this with the help of its commissioners concerned with freedom of action to use it. West she likes.

## The obstacles to liberalisation

COMING hard on the heels of the launching of a new round of trade negotiations in Tokyo, portential cuts in the high revaluation of the Dutch American tariffs, and want guilder highlights the intimate some system which would lead relationship between trade and to harmonisation of international monetary affairs, though not perhaps in the sense intended by the French when they were doing battle with the Americans on the eve of the Tokyo meeting.

M. Giscard d'Estaing was trying to ensure that there would be no commitment to trade liberalisation until the U.S. agreed to a reform of the international monetary system. But one of the major uncertainties in the monetary field concerns the role of the Community in a reformed world system, and the Dutch move is bound to cast additional doubts on the prospects for early progress on monetary integration in Europe. If European governments are hesitant about trade liberalisation, it is partly because their own monetary relationships have not been stabilised.

**Laborious**  
The only immediate consequence of the Tokyo conference is that the officials who prepared it so successfully as to reconstitute themselves as the Trade Negotiations Committee, which will hold its first meeting on October 24. But thereafter the going is likely to be slow and laborious, since individual exporting nations, as well as the problems which were glossed over in the vague declaration of the Ministerial Timetable.

In principle the negotiations are due to be completed by the end of 1975. But even before last week's meeting had been concluded, some Ministers were openly predicting that the negotiations would over-run into the sake of simplicity, there should be some general formula 1976. Even so, that would be formulae. But whereas the shorter than the Kennedy Americans are in favour of Round, which lasted over four uniform percentage cuts across years.

## MEN AND MATTERS

### Kearns moves up via Europe

With a daunting series of EEC and GATT negotiations coming up (the Common Agricultural Policy battle with France being the most dramatic of them) the appointment of Freddie Kearns as Second Permanent Secretary of Agriculture, Fisheries and Food looks like pinning a medal on the general before he goes off to war. Except that Kearns has already been an international negotiator, sometimes in a very warlike manner, for much of the last three years.

He was our food man on the EEC entry negotiating team, gaining a reputation for getting wiser and tougher as the Brussels nights wore on in the final stages of the New Zealand butter talks, determined to get an extra 6 per cent on the quota. Kearns is thought to have taken the ultimate negotiating stance of saying that if we don't insist on the extra amount he would quit, and he won his point. Not a man to hide his impatience when talks are bogged down, once when a Minister was making polite noises about a morning session of useful and progressive exchanges, Kearns stage whispered that proceedings had actually been "totally confused and meaningless."

The occasion for Kearns's promotion is the increased work involved in two of his responsibilities since he returned to the Ministry after the entry talks. External affairs and the counter-inflationary programme. Within the Ministry, the move will be popular, not just because, for the first time, it rates Agriculture, Fisheries and Food as worth two Permanent Secretaries, but also because

Kearns has been within the job might not seem overlong bankers M. J. H. Nightingale. It Ministry since 1947. When the But among the Finance Ministers is, in fact, quite an active ton job became vacant at the gathering for the IMF, Barber market, and lack of a Stock end of last year, it went to a will have only one colleague. Exchange quote has not stopped Treasury knight, Sir Alan Neale.

It is a sign, perhaps, of the agricultural times, that both the Ministry's top men are now best known as international negotiators, Neale having been in the thick of several monetary tussles in the past. With, in Kearns's words, "Brussels virtually an extension of White-hall and food and agriculture close to the heart of any international arrangements or trading agreements," the two have plenty of negotiating ahead. But Kearns may hope for more sympathetic ears within the EEC, now, as he says, that "everyone of the Nine has an inflationary problem."

**Travelling man**

Anthony Barber has left for Africa—for the Commonwealth Finance Ministers meeting in Dar es Salaam, and then a rallying of EEC Ministers before the IMF itself starts in Nairobi to-day week—as already most travelled ever Chancellor. His foreign communications, which left the preparation of this year's Budget as little more than a hurried interlude between international worries, are known to have occasionally irritated him.

He has, nevertheless, become the second longest serving of the 13 Chancellors since the war. Barber started in July, 1970, on the death of Iain Macleod, and has just passed Roy Jenkins's 1967-70 stint of three years, one month. Should he stay with the job, his next milestone would be passing the four years, two months served by Lord Butler from 1951 to 1955. A little over three years in a market made by investment



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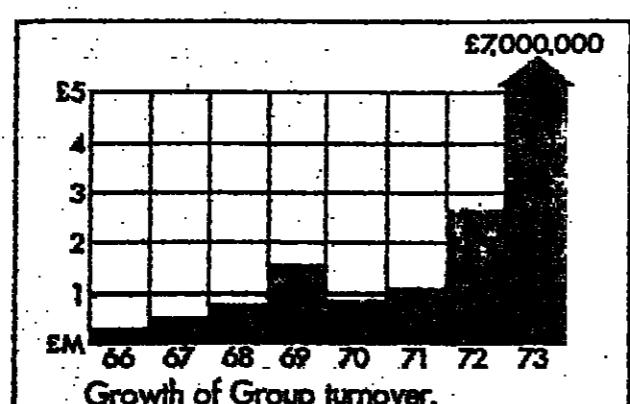
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Bank House, Charlotte Street, Manchester M1 4ET

Derek Hartle, J.P., Chairman

FINANCIAL TIMES SURVEY

# Machine Tools

## Picking up steam again

By COLIN JONES

The appalling conditions of almost 90 per cent. The latest time. True, price elasticity during the slump and many creased costs, and labour dis-

markets collapsed virtually the story only up to February this year—this is because the world over and orders received year—this is because the methods of collection and performance and delivery date are over-

anyone can recall since the improvement has been over-

hailed—show that the improve-

desperate days of the inter-war period had continued at about

slump, are gradually receding the same rate.

Since then the home market

has continued to revive. One

experiencing are quite different cannot be sure about the exact

shortages of manpower, trend but reports from various

materials, and components and companies indicate that the flow

in some cases a shortage of plant is now running between about

capacity too. But, as one com-

pany chairman has said: "We have to moan, thank God we now

have these problems to moan about."

Irrespective of the precise

differential effects of last year's

special Government orders,

which were mostly placed in the

September quarter, and in part

they could also reflect the

sector of the industry in which

each company is placed. But,

all in all, it seems that home

orders may now be running at

the rate of about £16m-£18m a

month. This would be a three-fold increase (ignoring

inflation) on the level of two

years ago when the recession

was approaching its nadir.

On the export side, the turning point came a few months before the first signs of a recovery at home. Just as the U.S. preceded the U.K. market downward in 1970 and 1971 with Continental Europe following on behind the U.K., so the first indications of an upturn came in the U.S., followed first by Britain and then by the Continent. Again looking back, one can see clear signs of recovery in the American market developing in the winter of 1971-72 and the revival on the Continent beginning up to nine months or a year later.

For Britain's tool makers the special boost was probably at least a third in current prices on 12 months before.

By the last quarter the floating and effective devaluation on an annual comparison had jumped to 1972 could not have been better

than the 30 per cent and 50 per cent which have been experienced by the British industry plummeted further and faster than presentation have been over-

anyone can recall since the improvement has been over-hauled—show that the improvement has been over-

hailed—show that the improvement has been over-

## MACHINE TOOLS III

مکانات الاصحیا

# **British exporters confident of their place in the overseas markets**

BY DAVID CURRY

Two basic facts stand out in milling and horizontal boring include strong discouragement Japanese sales to Germany last year were only \$4.3m. and to a lurking fear that 1975 may by analysis of the machine tool machines (DM21m.); shears of new investment, and this may industry's trade. The first is that and metal working machines diminish the opportunities in Europe as a whole just over see the swing back into recession. This year a U.K. turnover trade follows very much the (DM11.4m.) and wire working an otherwise very large market \$10m. in 1971 and below \$8m. of about £190m. is being primarily forecast, although there cyclical pattern which bedevils machines (DM13m.). Although which absorbed more than in 1972. are some worries about possible the industry as a whole; the at a much lower level, Britain's DM700m. in imports last year. As for new export areas the vately forecast, although there second is the complementary in almost exactly the same On the other hand, if there three markets which the industry tends to pick out are Spain, steel shortages and problems feature of the trade between categories. German companies seeking Brazil and Mexico. Spain is, over ball-bearing supplies—the industrial countries. This illustrates another im- manufacturing facilities outside herself, a significant producer industry has traditionally

This illustrates another important point. There are very few items in the composition of trade between industrial countries which cannot be replaced by a domestically produced product. There are, of course, manufacturing facilities outside herself, a significant producer Germany in, for example, Brazil, of machine tools, ranking 12 in the world league last year ahead of Sweden with production estimated at DM388m., exports of vehicle and automotive component manufacturers, the opportunities may be deferred and shifted outside Europe. DM143m. and imports of ball-bearing industry itself rationalised.

ency of our major partners and competitors. This is a particularly important matter for the machine tool industry since half the machine tool imports into this country are from West Germany whose currency has moved most in relation to sterling and Germany is consistently one of the top handful of export markets for the U.K., taking about 10 per cent. of our exports. Whether the sharp upward movement of the mark in relation to sterling will disrupt product. There are, of course, exceptions. Britain would be hard-pressed to find home replacements for some of the very small Swiss machines which have been developed for the watch industry and for some of the very large machines which come from Germany.

But generally a domestic substitute may be found, and this is where the effects of currency movements may prove vital. The big competitive advantage the U.K. manufacturers have through the depreciation of the

and shifted outside Europe.

**Strong stimulus**

Within Europe France is the market which is bucking the trend. From sales of £7.5m. to France in 1971 there was some slippage to £7.3m. last year, but this was in a period of recession when the purchases from the U.K. by Germany had sunk to £5.3m. The continuing process of re-equipment of French industry and the Government-sponsored programme of creating

DM214m. Spain is regarded as a coming export market partly in the light of the likelihood of considerable investment in the motor industry going to Spain and the rapid development of a Spanish shipbuilding industry.

Brazil is still a relatively small producer (DM148m. last year) but her imports of DM161m. make her a significant market and one likely to expand with the surge of European investment in industries like vehicle building and auto-

**Delivery problems**

On the export side there is confidence of consolidating markets, thanks not only to currency changes but to good products and the ironing out of delivery problems. Apart from that there is a strong fatalism about the certainty of future depression; the hope is that the depression will not be universal but that there will be sufficient time-lag between its effects in different countries to enable

**Cyclical pattern**  
The trade with W. Germany through the depreciation of the pound should also militate heavily against German exporters both in selling to the U.K. and in third markets, while British exporters are confident that there have a remarkable cyclical pattern.

ustrates the cyclical pattern business. In the past seven years German exports to this country have had two peaks. However, there is not necessarily an easy formula which can sink to a low of DM165m. is an export catalyst. It tends to make things easier for us.

dent that they have a remarkable opportunity to sell to Germany. Last year the Soviet Union Association is planning extensively to promote its products in Latin America over the next couple of years.

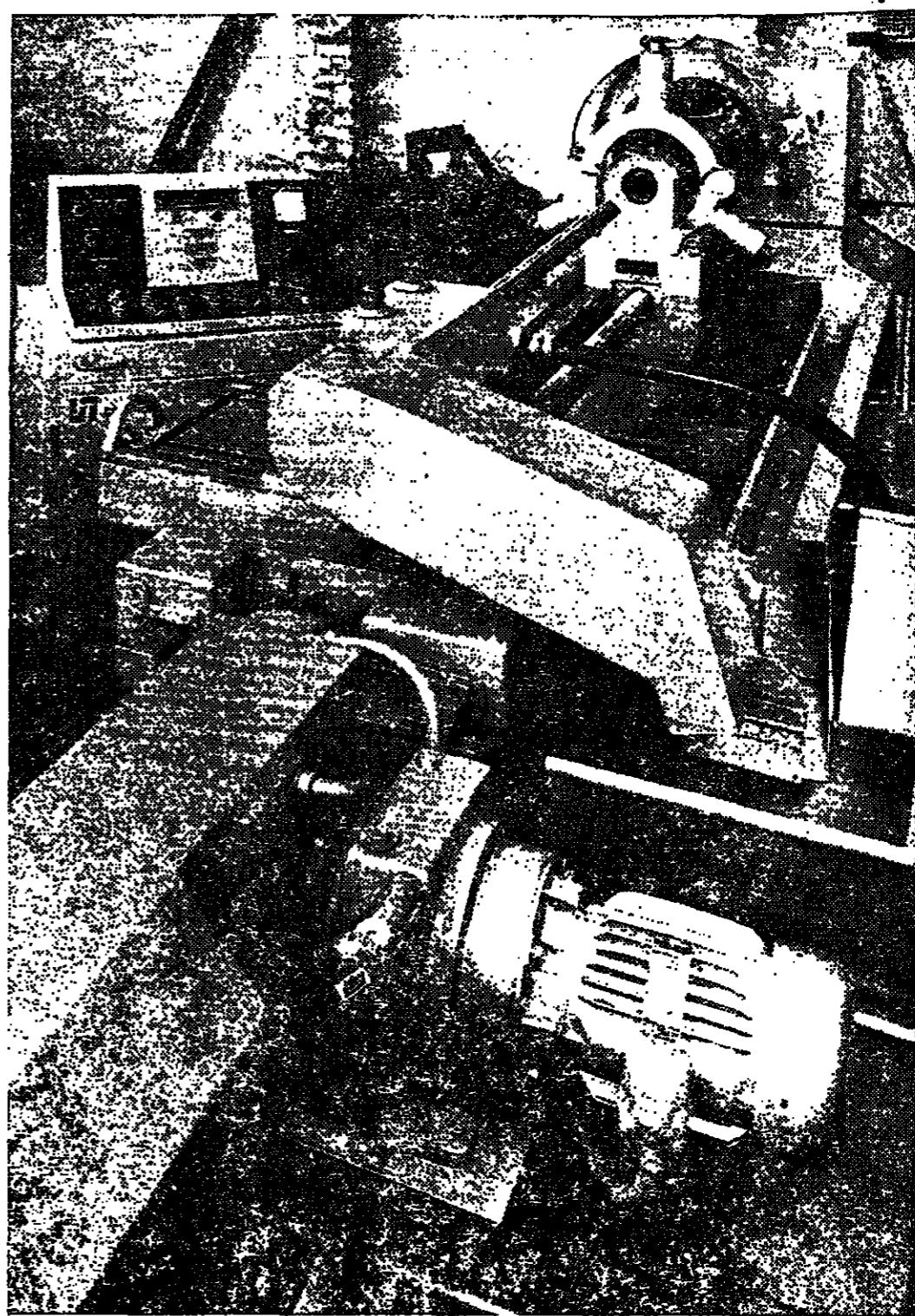
table overall and may even be tenth largest importer in the pushing Germany for the No. 2 world spot within a couple of years. The Machine Tool Trades was the biggest British market, taking £8.8m. in goods. But in Eastern Europe so much of years.

An export-winning British-made deep hole boring machine manufactured at the Halifax works of Stanley Machine

1969 before climbing to come back to our old friend 1225m. in 1970. By 1972 they the cycle. If the British cycle, re at DM174m. out of total when it reaches depression, happens when demand is still buoyant overseas then manufacturers of Germany, Poland is regarded as particularly promising. Australia, are regarded as less reliable customers than before.

the same story. From turners have a reasonable hope that, an opinion not only held reliable customers than before. In 1865, when they sank below the cheapness of British by ton and gauge makers since. Ironically, while manufacturers demand from them an until products will enable them to in the first six months of this year see Latin America as

· DM30m. from then on until products will enable them to in the first six months of this year see Latin America as three years 1968-71 when step up exports to iron out the year Poland climbed substantially above the Soviet Union as stability that reassures traders, progressively registered effects of the cycle. If, on the other hand, the story of the last an overall British export market, they are beginning to wonder if slipping down to DM53m. recession is repeated, when it The Japanese, though whether or not some of the the recession year of 1972, was a European-wide phenomenon, the compensatory advantages of a depreciated currency may be far less world's fourth largest producer traditional white Commonwealth countries are proving last year (production DM2,794; exports DM460m; imports DM less stable with the increasing 324m.), has not yet made the pressure of economic nationalism impact on European marketsism and tendency towards impact on European markets. The industry is, then, very certain that certain of their electrical goods manufacturers and motor companies have registered optimistic about this year, opti-



# **There's more to Herbert than hardware.**

A decade or so ago it was possible to get by in the machine tool business on a reputation for finely engineered machinery.

Nowadays it is necessary to offer a great deal more than that. The recent unprecedented recession affected many old-established companies; even the largest. Giants like Herbert were left with wounds to lick. Being famous isn't much consolation if you're limping.

**Once bitten . . .** One thing about shock treatment. It makes you take a long hard look at things. We did, and as a result we changed our attitudes, our policy, our technology.

Whole new concepts in production engineering have been applied. Take Group Technology (GT) for example. Our specialists are now designing customers' production complexes from the factory floor up, based on Herbert's pioneering work in GT. It's a slice of tomorrow's world today.

**Back to the drawing board.** When you start with customers' needs and work backwards you sometimes find your traditional products aren't all compatible. And so the first of a new generation of Herbert machines was conceived. We set some of the best brains in production engineering to work on long-term projections. Now we have a good idea what our 1973 customers will be making on our machines in 1983. When a customer talks to Herbert today the conversation is more likely to revolve around long-term production economics than around hardware.

**We're in business in a small way too.** Machine tools without tooling are like bows without arrows. But you can't mix selling small tools with marketing of capital goods. So we gave Herbert Small Tools and Equipment their head. Their average order is under £20 and they process 1,500 of them every day from more than 53,000 individual catalogue items. Today HSTE is the most advanced tooling organisation in Britain. There is only one better on-line computer and instant-response communications system in Europe. And that's guarded by RAF police dogs.

Whatever you thought you knew about us is out of date. The new Herbert has more going for it than ever the old one did. Here's one dinosaur that preferred evolution to extinction.

# HERBERT

Alfred Herbert Limited, Coventry, England



هذا من الأجمل

## **Product development programme gets under way as profits recover**

v KENNETH GOODING

No one disputes that the most recent recession in the machine comp-

But the industry is still, to a great extent, made up of a large number of small companies, and one is left with the feeling that during the recent "trough" some of them were only just managing to hang on. There were, in fact, some spectacular closures. Staveley Industries in June last year shut down the Worcester works of its Archdale division, point-

month (October). Like the rest of the industry, Herbert had to make a further major retrenchment. It concentrated its attention on reducing overheads, stocks and others and on slimming down manufacturing facilities into other plants. But it still had to continue to develop the product range and ensure its independence.

Major renovation of the product range is necessary nowdays which did produce "a significant improvement in Staveley's cash resources".

In the same month came the news that Herbert-Ingersoll had been put in the hands of a receiver and manager. H-I had been set up in 1968 by Alfred Herbert and Ingersoll Milling Machine of the U.S. with the

Machine of the U.S. with the support of the Industrial Reorganisation Corporation and the Government, which contributed \$1m. towards the new venture. Its aim was to produce tailor-made machines at the heavy end of the industry.

The demise of H-I can be blamed only partly on the recession in orders—which the management forecasts com-

**Trade missions**

It is not only Herbert that naged to press on with project development during the recession. There is a long list new machines being shown U.K. manufacturers at never, and during the recessions.

management forecasts completely misread—because the company was also saddled with a heavy debt load, around £340,000 of interest payments a year, and a particularly conservative method of accounting, which involved all development and start-up costs being taken into the profit and loss account.

never, and during the past 10 years trade missions from France, Germany, Spain and the Iberic West of the U.S. have been away impressed by the sophistication and variety into the profit and loss account.

The venture cost Alfred Herbert £5.25m., and when it closed down it contributed to the decline in the machine tool industry's manpower. For it is in

**THE CLOTHESLINE** - A variety library supplement for K-12 students.

In the reduction of the total workforce, apart from the chairman, Mr. Denis Player, and his brother, Jim, who had major closures, that the re-arrangement process can be spoilt by the group's sales company, resigned. Traumatic

Since 1969, when the industry had 59,000 employees, there has been a 20 per cent reduction to 46,000. Some of the big companies were even more severe. Vtavely, for example, cut the machine tool work force from 4,000 to 2,500 while still retaining 80 per cent of the original manufacturing capacity.

Indeed.

Through all the depressing times for the industry, those companies which are better known for the good, middle-price, functional machines needed in workshops anywhere in the world seemed to survive in fairly good shape—companies like Colchester Lathe, Jones and Shipman and Wadkin. But this

Closure costs

At Alfred Herbert the average pay roll two years ago included 11,000 people, and by the end of the present year this should fall to around 6,500. Herbert closed the Churchill factory in Manchester (moving the operations to Coventry) and

is not to suggest that the industry is mortgaging the future by concentrating on "everyday" machines at the expense of more specialised ones. And there is also good evidence to show that the industry practises what it preaches and is using less old (more than ten years in use) equipment than most other sectors of British industry.

Sir Richard Young of Herbert echoed the industry's sentiment on this point when he commented: "Unless industries using machine tools do keep equipment up-to-date, they can be saddled with the burden of

Newall provides an example of a company in serious straits even for this troubled sector of the industry. In its last financial year it had to contend with the burden of uncompetitive costs and levels of work in progress, as well as with waste of space and long lead times. These disadvantages increase as inflation increases. In a word, up-to-date machine tools are an essential defence of real profits and competitiveness, especially in times of inflation."

#### **Financial problem**

One result of the streamlining process which the industry has undergone is that it should result in the financial results of the industry being less cyclical than in the past even if the future peaks and troughs in order intake maintain their past strongly fluctuating pattern.

But there is no doubt that the industry should not allow the boom which is now getting under way to divert its attention from attempts to get at the very roots of its financial problem—this cyclical ordering pattern. The Machine Tool Trades Association has for many years been trying to set

many years been trying to get the U.K. Government to devise

A high-contrast, black and white photograph of a man in a dark suit and tie, sitting at a desk and looking down at a document or book he is holding. He appears to be in a library or study setting with bookshelves in the background.

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Or the latest range of off-the-shelf Light Alloy Cutters (until this innovation buyers had always to order specials).



## MACHINE TOOLS VI

# New approach to cyclical patterns of investment

By MICHAEL CASSELL

The remarks made last week by the President of the Machine Tool Manufacturers once again grants should be discontinued and several distributive served to highlight the machine since they were ineffective as organisations. With the industry oldest problem, the cyclical they should be replaced by a widely described as the longest nature of investment on the part system of free depreciation and most severe recession in investment reserve certificates. The industry's history, the so-called Swedish scheme provides fiscal incentives by giving tax relief, in addition to the normal investment incentives, on profits used to buy government interest-bearing

The problem has bedevilled the industry since the last war a system of depreciation at some stabilisation of investment choice in the development has never been stronger. taken to bring about a permanent change in the situation. Herbert makes the point that giving tax relief, in addition to the normal investment incentives, on profits used to buy government interest-bearing

As an alternative to a "pure" incentive so much as bringing to that a combination of incentive

the user the new and better, allied to suitable investment

more efficient, more reliable, policies might prove to be the best format. Such a combination, it says, would remove the objection that incentives lead to uneconomic investment and waste of resources.

Investment incentives, originally devised as a means of encouraging industries to invest in new plant, have been operating in various forms since the last war with varying degrees of success.

**Investment grants**

In 1944, investment allowances were introduced and these were subsequently replaced by investment grants on the grounds that the reimbursement of industry was slow and uncertain and that by their very nature, tax allowances were of no value to companies not making sufficient profits to avail themselves of the allowances.

As pointed out in an interesting Paper just published by the Edward Herbert Group, which has interests in the manufacture and distribution of machine tools, investment grants were seen as providing greater incentives to introduce a modified version of the investment and aid to new enterprises scheme in order to stimulate capital investment by industry is worthy of support."

Increasing pressure is now certainly being put on the government to introduce investment incentives in slack periods. For over 10 years the MTIA has been pressing successive governments as providing greater incentives to introduce a modified version of the investment and aid to new enterprises scheme in order to stimulate capital investment by industry is worthy of support."

This is not simply because it scheme itself came in for wishes to follow the scheme criticism on the basis that by blindly but because at the providing benefits to companies, present time it appears to be the government should underwrite, whether or not they were profit-

able, led to uneconomic investments and a waste of resources.

Until recently, the Association of Machine Tool Manufacturers who seeks and that it discriminated against

clination has been fighting to maintain production in a service industries and battle with little support but recession by making machines placed an excessive administrative burden on both industry and government.

Gauge and Tool Makers Association has been fighting to maintain production in a service industries and battle with little support but recession by making machines placed an excessive administrative burden on both industry and government.

Another suggestion attacks the problem from a different angle by proposing that the only one in existence and for a small premium, a share of the risks a manufacturer of machine tools bears who seeks to operate with some success. Until recently, the Association of Machine Tool Manufacturers who seeks and that it discriminated against

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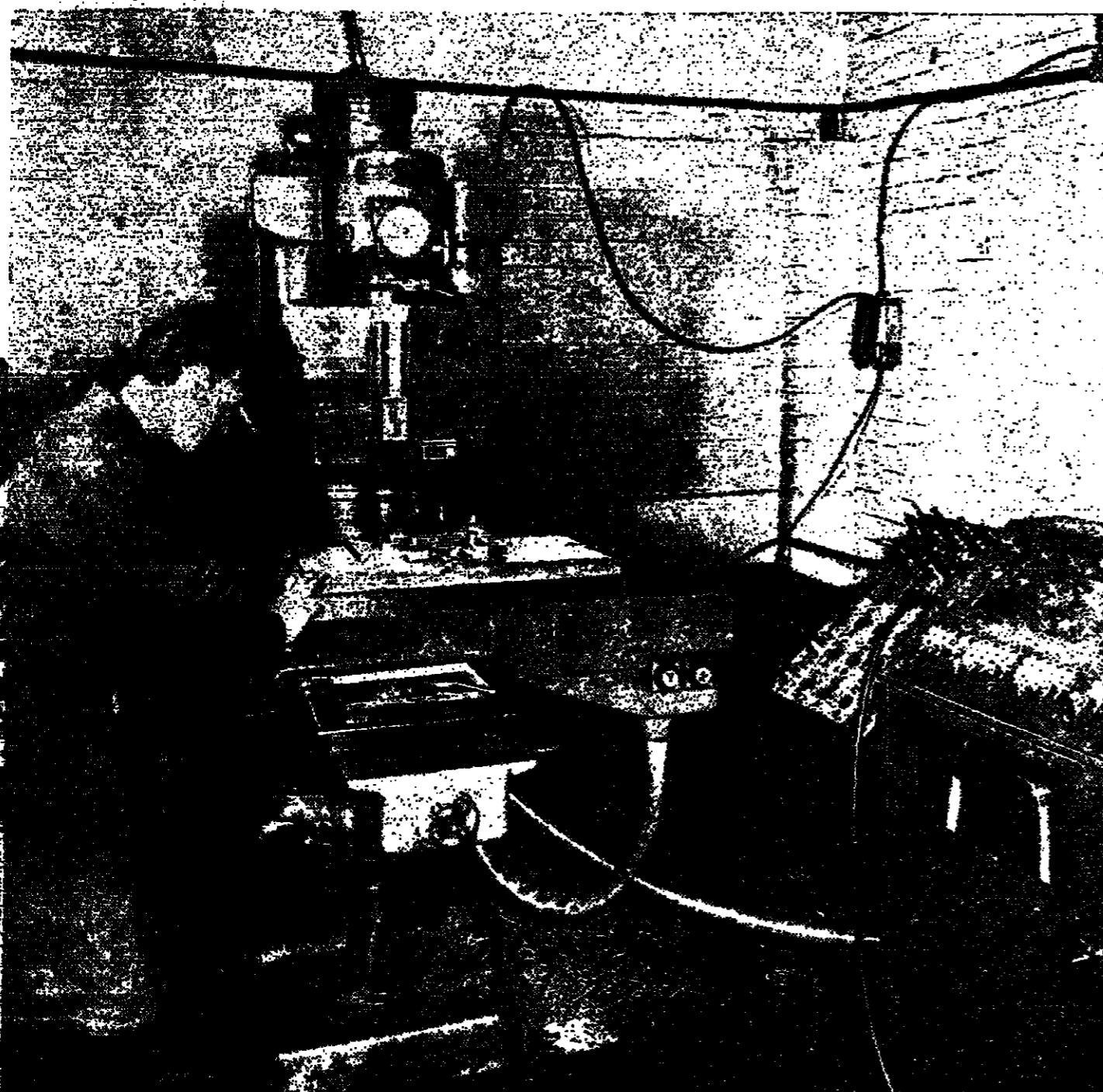
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## MACHINE TOOLS VII



The built-in tape punch, unique to the Moog machines, can be seen on the right hand side of the control console of this model 1000 TP machine installed at the Birmingham Works of David C. Nash Ltd.

## Dividend expected from the EEC

By ANDY McELROY

"For the machine tool men in particular are convinced that we are entering the era of Warwick," says Mr. P. H. E. that massive centralised factories serving multinational distribution and marketing organisations, and that these factories will be highly automated, even

One has only to look at the scale of today's automotive plants. It would be far too optimistic to anticipate that this will happen on any considerable scale earlier than about 1978 though there have been several examples of production rationalisation within the old Six Industry throughout Europe. Europe is well equipped with machine tools and it seems unlikely that users will be prepared to scrap them for improved versions while they still have so much useful life left.

But if industrial growth continues, even at the fairly low rates of the past two years, manufacturing industry might well be forced to think again. Skilled engineers are already in short supply almost everywhere in the Market, and though the increased mobility of labour is expected to alleviate the situation in those countries and regions that are hardest hit the final effect will only be to distribute shortage of men more evenly.

In the same period imports have grown hardly at all, by some. And given the effects of inflation it is apparent that in terms of the numbers of machine imported our dependence on overseas manufacture is declining.

With such a happy situation what does the EEC have to offer the industry? One forecast that has been made is that therowth of co-operative projects between governments or between companies in different countries will lead to a massive cost reduction. Similarly, the expected amalgamation of production units, centralising within the market so that advantage can be taken of the economies of scale on the production floor, will provide a inevitable that the degree of automation employed in factories will increase substantially.

during the next decade, large orders that the industry is expecting during the next five years, and it is in this respect that the machine tool industry as a whole, but what is not yet clear its ability to take an objective view of the user's financing and divided.

Whenever the use of electronics on the production floor from the MTTA, the first going is discussed most of the as far back as 1962, that a new examples quoted tend to be financing structure is required taken from the Continent. If the U.K. manufacturers are to as if the British machine tool avoid the substantial damage user were some sort of backward relation incapable of inflicted by periodic troughs and assessing or using automated equipment.

**British origin**

This implication is completely untrue. While manufacturing industry in Britain is less automated than in either the United States or Germany, it is almost certainly ahead of the rest of Europe, if one takes as the index the ratio of expenditure on automated production equipment to total spending on the industry cast in question.

**Continued prosperity**

It has been put forward that a solution would be to allow customer industries to purchase re-investment certificates that would keep their investment capital tax free until it was required. In this way there would be a pool of cash available for capital purchases even when trade is bad.

A similar scheme is operated in Sweden—in fact the MTTA plan has been nicknamed the Swedish Scheme—and it has worked to the benefit of machine tool manufacturers and to industry as a whole.

And again it is not generally recognised that in these much-examined French or German installations a great deal of the equipment is of British origin. It is not an uncommon sight to see a bank of German machine tools working in a French factory and controlled by electronics manufactured by, say, Plessey.

In fact, this company has made itself an enviable international reputation in control systems for everything from a single machine tool to a full factory floor. Over the years its designers and marketing men have been involved in work of a very advanced nature, and the experience gained from its successful installations is constantly being fed back to users and machine tool makers in the U.K.

But, of course, it comes back to the attitude that a machine tool, automated or not, is a solution to a problem rather than a piece of hardware. One classic example of this approach is the Wadkin automated range, a range which offers remarkable value for money in European terms. An interesting sidelight on the Wadkin approach is that it has applied low-cost automation to woodworking machinery as well as metal-working equipment.

Several years ago a Wiltshire engineer, Mr. James Hunt, looked at the problem of developing automatic equipment that would saw timber to length to improve the efficiency of his own factory. Faced as he was with a shortage of money for development and implementation, he devised a tape control system that, while simple, must be one of the most effective ever produced. His system has now been adopted and refined by Wadkin, who see it as a way of solving production problems at low cost.

It is clear that will be the basis for so much of the new

## Greater degree of planning needed

By a Correspondent

Over the past five years immediately connected with accurately assessing the market stantial savings can be made. British machine tool exports have grown roughly threefold among steel stockholders can their needs. To a total last year of almost £80m. Although down on the 1971 high of over £93m., it still falling below the norm for a particular time of year as industry puts it, that there is little wrong with either the tools or the way they are marketed.

Useful as indicators like this undoubtedly are it cannot be said that they provide the marketing department with sufficient warning of a downturn. What the industry really needs is some way of levelling out the peaks and troughs to give something approximating more closely to an even sales pattern. And as the cycle time between successive peaks is roughly four years, any measures must of necessity be long-term.

Suggestions have been made in the past that the industry should be more persuasive in advancing the wisdom of re-investing in capital equipment during lulls in the trade cycle. From the management viewpoint this is sound policy, as the alterations and upheaval involved in installing new tools or changing the layout of the production floor can best be accommodated when output is low.

### Uncertain demand

Yet how many managements have the confidence to spend heavily while the future demand for their product remains uncertain? And a frequent question when this proposal is made is why the machine tool industry doesn't take its own advice?

This last is rather unfair, and despite the brickbats thrown at the industry its record shows that several companies have management planning and implementation teams that are an example to the whole of manufacturing industry.

Whereas in most other industries plans can be changed in the light of sales information, in machine tools it is far too late to act effectively when returns show a decrease in

sales. Companies looking for a way of convincing the market of the excellence of their equipment could well take a look at the approach used by Sandvik in marketing its cutting tools.

But the situation is not as hopeless as it seems. For improvements in tools and the example, Alfred Herbert, the late, though growing, adoption Coventry group now fighting of fully automated machining disaster, finds that it can base much of its assessment of the market on mechanical and electronic com-

puter men realised many years ago that they weren't in the business of selling machines, but of selling solutions to problems in industry and commerce.

Now that Britain is in the EEC it is to be hoped that it is this country's machine tool makers who will accept and act on that premise rather than those from

### Similar study

Several years ago a similar study on machine tools and the cost of unit production was carried out by a Dutch research organisation, but so far there has been no British company willing to study the performance of its products in this detail. Customers are therefore left with the feeling that they are choosing their equipment on far too little hard information, and the view has been put forward that whenever a large contract is involved the supplier of the machine tools should be prepared to produce a cost-performance analysis for the equipment when used on products similar to those made by the prospective customer.

Naturally, after the demise of Herbert-Ingersoll there has been a reaction against heavy commitment to production of sophisticated and expensive tools. Cynics are given to pointing to the success of companies like Colchester Lathes, whose principle is to sell general purpose tools offering excellent value for money. Yet they forget that within the same group are the Hydro Machine Tool Company and the Richmond Machine Tool Company manufacturing numerically controlled lathes and drilling machines respectively. And the Sykes Machine Tool Company, which imports the Boehringer range of highly specialised numerically controlled lathes, which can cost anything up to £70,000, is having one of its most successful years, although figures are not yet available.

Most marketing approaches in the industry are based on machine performance, and yet this is not enough to convince customers of the need for re-equipment. Far too few sales

approaches are made on the basis of overall economics, taking every factor into account. Yet those companies that are selling most successfully at home and overseas are those which can produce cost analyses showing absolute savings.

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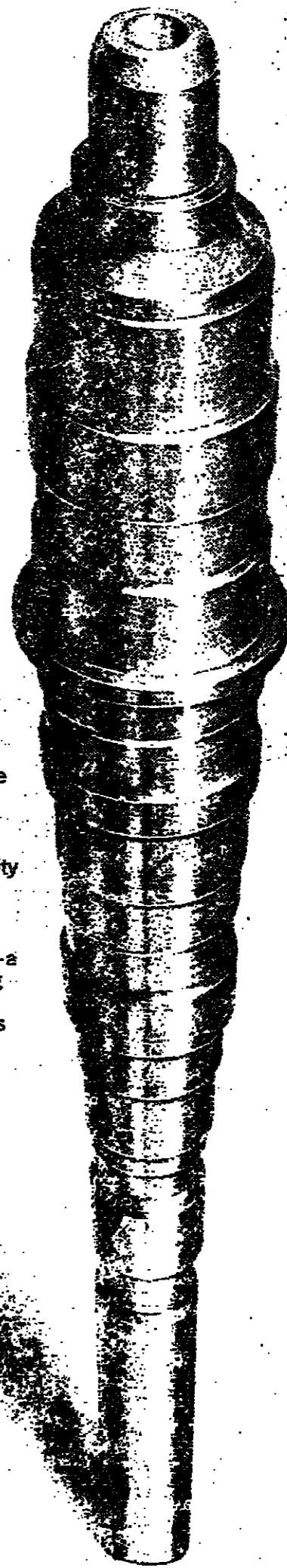
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**MACHINE TOOL  
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# Airing their views on Channel Four

By ARTHUR SANDLES

ITV IS MORE than a sneak channel and presumably a subversive thread that the great deal more argument over the fourth television about what to do with them.

It is going to be all hell. In fact you might forgive me for thinking the whole thing something of a farce. There has been little discussion of Government's intention to make a decision on the allocation of the channel, perhaps even less evidence of consumer interest in it. A considerable disagreement between the various lobbies over what should happen to it, if only is the Government faced with an awkward decision, it could also be expensive. It seems unlikely now that a Government out to prove that financial restraint is a desirable attribute will encourage several stations to be spent on a new national television service.

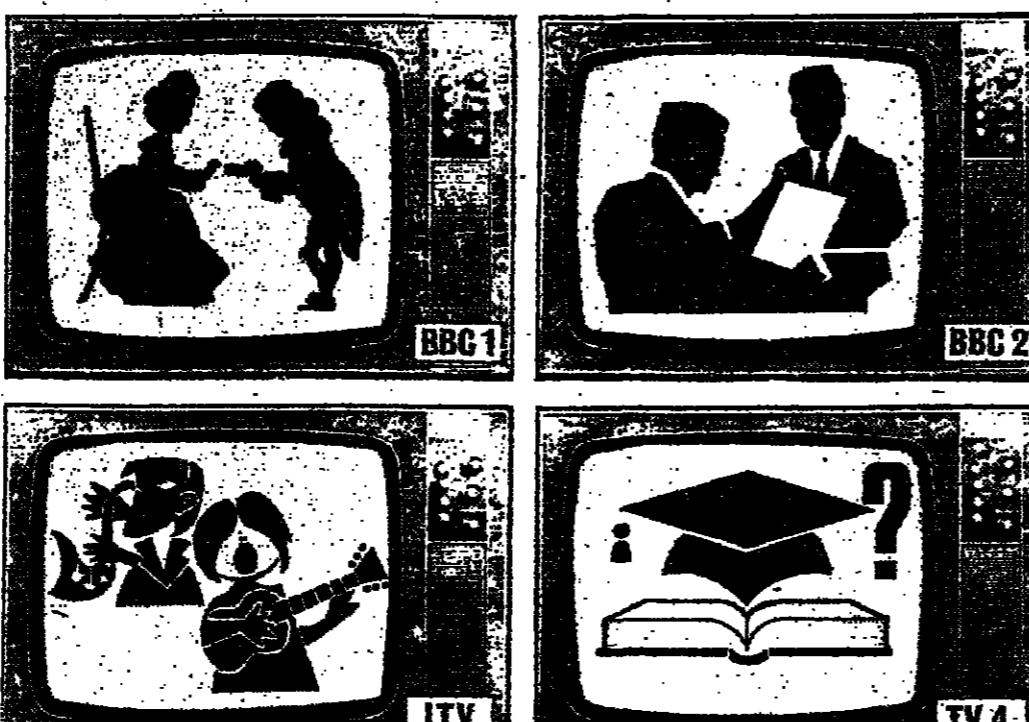
Early next year is the deadline now set by the Minister of Posts and Telecommunications, Sir John Eden, for the announcement of Government's view over the fourth channel.

There are several routes in—  
route 1, a second ITV service, route 2, a minority channel to do things like Welsh language programmes, and route 3, competition. It is the latter, given the fly and articulate boost by BBC chairman Lord Heath, which has come up on the agenda and is now making the

## Rationing

When they made the suggestion that they should get the new channel, the commercial companies were more than a little shocked by the vehemence of the reaction. Educationalists say that it is a waste, the advertising industry wants more competition for its custom; and the communicators (for want of a better word for those TV men who feel themselves frozen out of present programming) want a new channel altogether.

The saddest turn of the wheel is the frequent suggestion that the channel should not be used at all. It is suggested that there is too much television for nationally networked television the available talent and that there is still plenty of time on 1980s. 405-line services the three present channels for to an end, there will be the education, experimentation, for two more national minority programming



culture that is being proposed for the fourth outlet.

Unfortunately television, like radio, is currently saddled with a burden which stems from the nature of broadcasting—the need to ration. Most other forms of publishing in Britain need suffer only a small measure of censorship, via pornography laws and the Official Secrets Act, but are otherwise unrationed. Anyone with a few millions can start a newspaper or, with a few thousands, publish a book. The same is not true of broadcasting, where the availability of wavelengths makes rationing essential. However, it is a debatable point whether the right of Government to say who should have a broadcasting licence also involves the right to refuse to oppose. In fairness, it is also because there is a greater enthusiasm for education in its

broadest sense than had been thought earlier. The Open University has been a remarkable success, and audience figures seem to indicate that vastly more people listen to the broadcasts than are actually involved directly in study.

To pump more money and talent into this activity would, it is argued, reveal an even greater thirst for knowledge.

## Cohesion

Lord Hill said that the allocation of the fourth channel to other than education would mean that the chance for "the provision of social and educational services indispensable to the cohesion of a modern technological society will have not to be taken lightly."

"... the basis for the allocation of the fourth channel should be the satisfaction of a

course, an educationalist, has need at present unsatisfied the evidence of one's own eyes. come down in favour of rather than the expansion of It is certainly the argument education but in a rather choice for those who already which appears to have struck home hardest at the Ministry of Posts and Telecommunications.

The Minister is likely to seek very strong assurances indeed from the proposers of any fourth channel idea that there is sufficient material to feed it.

Protests that there is sufficient material around are likely to be met with the riposte—"well, why are you not using it now?"

## Comedies

The answer is, of course, that entertainment, in the pop sense, is pretty hard stretched by the present number of hours. Sir John Eden and Mr. Heath would hardly be impressed by a recipe of new situation comedies or repeats of the present ones. However, the scope for "feature" material on television is almost boundless. Whether a Government of any colour would want an abundance of such programming is open to question.

In commercial terms, the nitty gritty of the BBC's argument comes with the message that a combined Open University and local or state, were prepared to operate free cassette libraries as a social service, someone has to pay for the play-back equipment, which means an investment of £100 or more even on some of the other suggestions. But—and it is a very big but—the essence of the BBC argument is that there is no need for a rush. "The allocation of a second channel to ITV would seriously disturb the present delicate balance between public and commercial services of television; a step which ought not to be taken lightly."

The real meat of any argument against another BBC2 is Sir John faces embarrassing decisions. Like other Ministers he is not enough talent around to fore him, he has found the television a step which ought not to be taken lightly.

"... the basis for the allocation of the fourth channel should be the satisfaction of a

But it is given some support by something of a fuss.

## The cost

Cassettes meet that complaint. But this time the problem is one of cost to the consumer. Even assuming that a

combined Open University and local or state, were prepared to operate free cassette libraries as a social service, someone has to pay for the play-back equipment, which means an investment of £100 or more even on some of the other suggestions. But—and it is a very big but—the essence of the BBC argument is that there is no need for a rush. "The allocation of a second channel to ITV would seriously disturb the present delicate balance between public and commercial services of television; a step which ought not to be taken lightly."

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## GLC seeks £35m. Swiss loan

BY MARY CAMPBELL

THE Greater London Council is negotiating a Swiss franc loan of a devolution of sterling, before repayment becomes due. The GLC will be shouldering this foreign exchange risk itself.

Since negotiation of the loan is still incomplete, no decisions have yet been taken on how the money will be used. No particular allocation has been made

Unlike the many other local authorities borrowings overseas negotiated since the Budget, the GLC loan will not be covered put into the GLC pool or, possibly, re-lent to other London borough councils which do not have the right to borrow foreign funds directly.

The GLC has an application lodged with the Treasury for permission to allocate £35m. to its mortgage fund, which is now exhausted. This application, however, is quite separate from the negotiations for the Swiss loan.

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## INTERNATIONAL INDUSTRY REPORT

### U.K., Italy fail to benefit from world-wide rise in car demand

BY OUR INDUSTRIAL AND FOREIGN STAFF

BRITAIN AND Italy are the only two of the major car-producing nations which have failed to benefit from the world-wide boom in car demand so far this year.

As the figures in the table show, the British and Italian industries recorded significant falls in both production and exports in the first half year, whereas their main competitors in export markets all achieved increases.

The performance of Britain and Italy was particularly disappointing, since they were the countries likely to benefit most from the currency realignments of the past two years. In the case of the U.K. exports had dropped sharply in 1972 and some recovery had been looked for in the current year.

Both countries have suffered from serious labour disputes which have kept output well below capacity.

The British industry's inability to meet its production targets was the main reason for the further advance in imported car sales. In August they reached over 30 per cent of the market.

**Buoyant**

Biggest production gains were achieved by the U.S. major car-producing country. The remarkable buoyancy of domestic demand has persisted longer than observers of the industry had expected, and the American producers have been able to gear themselves for a substantial increase in output, especially of smaller cars.

Demand for imports has continued to be very strong, but the upsurge of manufacturing capacity outside Germany. Studies are

\* The figures marked with an asterisk cover the period January-June. The others refer to January-July.

has not shown any spectacular under way into the possibility of rise this year.

In Japan, the world's second largest car builder, has continued to maintain its growth. Home demand has been especially output than the U.K. achieved a 7.3 per cent gain in exports in the first half year.

Although the home market has continued to expand—registrations were up by 7.6 per cent—some slackening of exports is likely, partly because of the contrast to the U.K. fell slightly from 20.6 per cent to about 20 per cent.

Both the U.K. and Italy are expecting a much-improved performance for the balance of the year. In Italy, July was a near record month for production and the industry is expecting to catch up both on output and exports in the next few months.

In Germany, too, manufacturers have recently been expressing caution about the future trend of exports, in light of the currency changes and the increasing cost of manufacturing within Germany.

Volkswagen, in particular, has indicated that more emphasis is likely to be placed on the building of its share of the market outside Germany. Studies are

### Building societies studying 35-year house loans

BY HAROLD BOLTER, INDUSTRIAL CORRESPONDENT

BRITAIN'S BUILDING societies first-time house buyers should be helped, said that discussions with the building societies are now "well advanced."

Mr. Norman Griggs, general secretary of the Building Societies Association, hit back at the Prime Minister's criticism last night.

He said that building societies had operated successfully for 100 years and now faced difficulties largely caused by high interest rates, for which the Government was responsible.

"The problems we face have come about because of the monetary policies which have been pursued, and there is no way the building societies can avoid this," he said.

It is clear that although building society leaders will not like the Prime Minister's remarks they are well aware, like him of the purchase finance and believed it needed to help first-time house buyers.

Although they regard Mr. Heath's interest as mainly political, they are anxious to encourage new buyers as much as possible because it is only in this way

the third increase this year, and that the whole house purchase programme can be kept going.

It is for this reason that they are looking at the idea of extending the mortgage repayment period to 35 years, something

## Labour News

### Motor plants face more disruption

PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

motor industry faces strikes by walking out in a week of disruption, support of the electricians by continuing strikes at Avonview plant at Coventry with body pressings, that too, is at against a background of a standstill, with 3,000 laid off and 1,500 soon to join them after a year. U.K. car plants at the annual inventory, on which they have been found work, is completed.

A result of the continuing electricians' strike. The strike has so far last about vehicles, worth at retail more than £200. The resumption at the five Birmingham and Coventry factories after a week's stoppage will affect pressure on the motor and 9,000 Vauxhall workers, including British Leyland, Ford, Aston Martin and Lancing. Bagnall had to reschedule production. Lay-offs at some plants cannot be delayed for much longer.

Opposition to closure of the Triumph motor-cycle factory at Meriden, near Coventry, by Chrysler and Adwest on Friday, crucial meetings had been hoped, would day of breaking the union sides as far apart.

The decision, announced on Friday by Mr. Dennis Poore, chairman of Norton-Villiers, Triumph and of the parent company, Manganese Bronze, left undisclosed the amount of redundancy pay to be expected.

This is likely to be a principal topic in future discussions among the workers, who are in the 155-60-a-week bracket and the highest paid in their area.

Two local MPs, Mr. Maurice Edelman (Coventry North) and Mr. Leslie Huckfield (Nuneaton), have complained to Mr. Christopher Channon, Minister for Industrial Development, of lack of consultation and called attention to the Government's involvement of nearly 55m. in the merger with RBSA that produced NVT. They are expected to see Mr. Channon today or tomorrow.

A settlement is expected early this week of the strike by 250 workers, where Hunter's, Nottingham, who have been idle for fortnight since producer called an overtime ban.

### posed EPTU officer is fresh support

SUPPORT for Mr. Mark Young, the deposed Electrical Trades Union officer, came yesterday from representatives of other unions.

Young has been resisting the EPTU executive's appointment, but other officials have continue recognising

him as the leader of the union's whole policy employing full-time a seek an explanation officially given—for not to review Mr. Young's appointment.

Mr. Young has continue his one-man turn up for work to the Commission on Industrial Relations. His predecessor, Mr. Young, has separate references followed id, however, that Mr. Young's duties have been

issues of bargaining rights among staff at the Temperance Permanent Building Society and among the U.K. staff of the Mutual Bank have been referred to the Commission on Industrial Relations by the National Industrial Relations Court. The applicability of the National

# COMPANY NEWS + COMMENT

## Laird forecasts profit and dividend rise

TAXABLE profits of over £6m. against £5,289,000 previously, and an increase in the dividend total from 12.5 pence to a maximum presently allowable 13.125 per cent, are forecast for 1973 by the Laird Group, whose activities cover transport and aviation, metal industries, motor components and other engineering and shiprepairing.

The interim report shows that first half profit has advanced from £2,549,000 to £3,081,000, with the net attributable figure up from £1,674,000 to £1,881,000—£3,788,000 for all 1972.

And the directors say they anticipate that profit for the second half, to December 31, will not be less than that for the first half.

The interim dividend is lifted from 6.25 pence to 6.5 pence per cent, gross, with payment delayed until January 10 for tax reasons, and it is intended to recommend a final of 6.875 per cent, against 6.25 per cent.

**Apex Props. pays more**

From earnings of £2.11p, against 1.85p, per 10p share Apex Properties, a close company, is stepping up its dividend by 5.6409% to a gross equivalent of £2.1409p for the year ended March 31, 1973. The net dividend is 1.4886p.

The turnover is shown at £330,457 compared with £316,005 and profit comes to £152,586, against £110,029 subject to tax £49,687 (£43,656).

Statement Page 29

See Lex

## Family Trust to top forecast

An interim dividend equal to 1.4p gross, 0.98p net, absorbing £43,120 is declared by the Family Investment Trust and the directors expect to repeat this payment as a final for the year to January 31, 1974. A total of not less than 2.5p was forecast in last January's offer for sale.

Available revenue for the six months to July 31, 1973, was £34,630 after tax of £38,541 equal to 1.25p net—1.75p gross—per 25p share.

At July 31, 1973, investments were valued at £2,994,325 (£3,031,052) at January 31, 1973 and £2,021,549 at September 30, 1972 or 67p (69p and 70p) per share, including 100 per cent of the Investment Dollar Premium, £18,393 (£29,047 and 222,717).

## INTERIM STATEMENT

# Pearson Longman

Unaudited results for the half-year to 30th June 1973

### DIVIDEND

The directors have declared an interim dividend on the ordinary share capital of the company of 1.4p per share which, together with the tax credit of 0.6p per share to which United Kingdom shareholders are entitled, will be equivalent to a gross dividend of 2.0p per share, compared with 1.875p last year. This dividend will be due and payable on 4th January 1974 to shareholders on the register of members at the close of business on 30th November 1973.

### RESULTS (See notes)

	Half-year to 30th June	Year to 31st Dec.
	1973 £'000	1972 £'000
Turnover	37,777	30,741
Profit before taxation	7,226	4,708
The company and its subsidiaries	803	368
Associated companies	8,029	5,076
Taxation thereon	3,231	1,743
The company and its subsidiaries	236	454
United Kingdom	3,467	2,017
Overseas	369	231
Associated companies	3,836	2,248
Profit of the group after taxation	4,193	2,828
Profit attributable to minority interests	80	45
Profit after taxation attributable to Pearson Longman Limited	4,113	2,783
Pence per share		
1973 1972		
Dividends	11	16
preference (1972 gross)		
ordinary interim (1972 gross)	1.4	1.875
tax credit to shareholders	0.6	1.20
	1.875	1.875
	568	769

### Notes:

- The rate of United Kingdom corporation tax has been assumed to be 50 per cent from 1st April 1973. United Kingdom tax for the first half of 1973 has been calculated at the estimated average rate for the year as a whole compared with 40 per cent in 1972.
- No account has been taken in these interim figures of differences which would arise on reconverting net assets in overseas currencies at the exchange rates ruling on 30th June.
- Payment of the interim dividend has been delayed by two months in order to minimise the company's liability to taxation under the transitional provisions of the Finance Act 1972.

## Pearson Longman Limited

Registered Office: Bracken House, Cannon Street, London EC4P 4BY

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Elys (Wimbledon)	24	3	Utd. British Secs.	24	2
Equity & Law	25	5	Walker (Thos.)	24	4

to finance the purchase in 1973 of the freehold property adjoining the Wimbledon store which it is the intention to redevelop with all possible speed. Second, the reassessment of the Wimbledon properties, which despite a reduction in the local rate poundage, requires an additional payment in a full year of £15,000. These assessments are being contested.

## Christie Tyler growth

SUBSTANTIAL cash balances to use when suitable investment opportunities occur, the chairman adds.

Meeting, 53 Cannon Street, E.C., October 9, noon.

## Dent Fownes profit

ON A TURNOVER of £2,857,009, against £2,328,237, Dent Fownes, glove manufacturers and warehousemen, have achieved a turnover round from a loss of £212,149 to a profit of £89,311 in the year ended January 19, 1973.

After overseas tax £13,153 (£1,306 U.K. credit) and minorities the attributable profit balance is £53,041 (£10,824 deficit).

An extraordinary item, not included in the profits is a surplus of £81,339 (£96,187) transferred to reserve.

## Elys (Wimbledon) prospects

SUBJECT TO the requirements of Phase Three, the directors of Elys (Wimbledon) hope that net profit for the current year will match the £80,808 for the year to January 27, 1973.

As known, first half group sales increased from £1,181,121 to £1,265,284 after deducting £7,227 VAT and pre-tax profit was £22,607 (£11,013).

Last May the chairman warned that there were two influences which could adversely affect the annual result. First, the heavy chairman's statement Page 11

Part of the proceeds have been re-invested in U.S., Japan and the U.K., but there are still sub-

All subsidiaries traded profitably and at greatly increased volumes.

At August 14 Industrial and Commercial Finance Corporation held 1,964,536 Ordinary 10p shares. Meeting Cardiff, October 8, noon.

### • Comment

The full accounts of Christie Tyler indicate a general increase of efficiency, with stockturn up from 14.8 times to 18.1 times and sales per employee rising strongly from £5,300 to £5,900. At 86p, a current net p/e of 6.3, backed up by a dividend yield of 8.6 per cent, seems to be discounting most of the downturn possibilities for consumer durables.

Chairman's statement Page 11

## Thomas Walker earnings and dividend up

Reflecting extraordinary charges of £134,000 Crystallate (Holdings) incurred in the six months to March 31, 1973. This compares with a loss of £153,000, after £56,000 extraordinary charges, for the nine months to December 31, 1972. For the 18 months period to September 30, 1972 there was a loss of £365,000.

Net profit came out at £105,528 (£42,900), after tax of £55,724 (£46,573). Cost of the dividend is £88,560 (£82,156) net or 55.20p (£52,500) gross. The company makes metal small wares for the clothing and allied trades.

The directors say the results achieved by the main activities in the second half will show still further improvement.

The charge of £134,000 covers the loss in respect of the disposal of five companies. But the

## UNIT TRUSTS

### TOWER ASSURANCE HIGH INCOME

Tower Assurance Advisory Services is making a limited offer of the Secure High Income Plan underwritten by Castle Life Assurance. The Plan is for a five year term and will produce an income ranging from 11.5 per cent per annum net of basic rate tax at age 15, rising to 12.02 per cent per annum at ages 61 an overall investment of £1,000.

The basis of the current Plan is that the insurance company will make a loan to the holder of 50 per cent of the purchase price of a Guaranteed Income Bond, that is, for each £1,000 invested the insurance company will loan a further £4,000. The effect of income tax relief at basic rate is to "gear up" the yield to the investor. As a protection against adverse legislation, the plan may be cashed in without penalty after only three years.

Castle Life is a new company, backed by a Lloyd's underwriting syndicate.

### S & P GENERAL PAYMENT UP

Latest distribution from Save and Prosper General Units is 65p per 100 units, a substantial increase of 16p per 100 units.

In his report on the half-year to July 31, Mr. Maitland, managing director of Save and Prosper Group, says that despite the prospect of further restraints on dividends, the managers hope to continue the consistent record of

increased distributions in the next 12 months.

A high level of liquidity, over 10 per cent, due to the prevailing high rates of interest available on short-term deposits in the money markets, has been maintained.

Elsewhere, holding in the non-durable consumer goods sector were reduced from 25.7 per cent of the trust to 18.4 per cent in anticipation of a reduction in consumer spending.

COLEMO CO. TRUST

Distribution on the Income Units of the Colemo Trust for the first accounting period February 2, 1973, to September 13, 1973, will be 11.50p net per unit, payable on October 20, 1973, corresponding retention for Accumulation Units is 1.41p net.

The Trust was initially established to serve the clients of a firm of London stockbrokers, although units are also available to the public, through the managers—Transatlantic and General Securities Company.

### BARCLAYS UNICORN SHARE EXCHANGE

Barclays Unicorn has experienced a large increase in the value of shareholdings offered for reinvestment in a Unicorn unit trust under its Share Exchange Plan, it is stated.

Since promotion began in June 1972, the value of shareholdings exchanged each month has more than doubled. In August the figure was £188,000.

RESULTS AND ACCOUNTS IN BRIEF

ARWOOD MACHINE TOOL—Profit after tax for year ended March 31, 1973, £16,244. Total assets £10,200,000. Net assets £1,000,000. Dividend 10p.

ARTAIN INVESTMENT TRUST—Profit after tax for year ended March 31, 1973, £14,745. Total assets £10,500,000. Net assets £1,000,000. Dividend 10p.

AFRIMAX LEASE—Profit after tax for year ended June 30, 1973, already reported. Total assets £1,000,000. Net assets £100,000. Dividend 10p.

AFRIMAX LEASE—Profit after tax for year ended June 30, 1973, £10,000. Total assets £1,000,000. Net assets £100,000. Dividend 10p.

AFRIMAX LEASE—Profit after tax for year ended June 30, 1973, £10,000. Total assets £1,000,000. Net assets £100,000. Dividend 10p.

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# Pending dividends in timetable

For the convenience of readers, the dates when some of the important company dividend statements may be expected in the next few weeks are given in the following table. The dates are those of last year's announcements except where the Board meetings (indicated thus) have been officially listed. It should be emphasised that the dividends to be declared will necessarily be at the amounts or rates per cent. shown in column headed "Announcement last year". Preliminary profit results usually accompany final dividend announcements.

Date	most last year	Date	Announce last year
Sept. 19	Int. 4%	Butchers	International Sept. 5 Final 26 cents
Sept. 20	Int. 4%	Timber	Oct. 18 Final 26 cents
Sept. 21	Int. 4%	Jardins	Oct. 20 Int. 4%
Sept. 22	Int. 8%	James	Oct. 18 Int. 4%
Sept. 23	Int. 7%	Johns	Oct. 18 Int. 4%
Sept. 24	Int. 5%	Firth Brown	Oct. 17 Final 12.5%
Sept. 25	Int. 5%	Judges	Oct. 18 Final 12.5%
Sept. 26	Int. 4%	Loring (I.)	Sept. 28 Int. 4%
Sept. 27	Int. 4%	Macmillan Scott	Sept. 28 Int. 4%
Sept. 28	Int. 4%	Legal & General	Oct. 18 Int. 4%
Sept. 29	Int. 4%	General	Oct. 18 Int. 4%
Sept. 30	Int. 4%	London Merchant	Oct. 18 Int. 4%
Sept. 31	Int. 4%	Mercy	Sept. 21 Int. 4%
Oct. 1	Int. 4%	Miles Drive	Oct. 12 Int. 4%
Oct. 2	Int. 4%	Morgan	Oct. 18 Int. 4%
Oct. 3	Int. 4%	Creditline	Oct. 18 Int. 4%
Oct. 4	Int. 4%	Ocean Transport	Oct. 11 Int. 4%
Oct. 5	Int. 4%	Photex	Sept. 19 Int. 4%
Oct. 6	Int. 4%	Prudential	Oct. 18 Int. 4%
Oct. 7	Int. 4%	Racehorse	Sept. 29 Int. 4%
Oct. 8	Int. 4%	Ready Mixed	Sept. 24 Int. 4%
Oct. 9	Int. 4%	Concrete	Sept. 24 Int. 4%
Oct. 10	Int. 4%	Rockwool	Sept. 18 Int. 4%
Oct. 11	Int. 4%	Rowntree	Sept. 18 Int. 4%
Oct. 12	Int. 4%	Macmillan	Sept. 27 Int. 4%
Oct. 13	Int. 4%	Vickers	Sept. 29 Int. 4%
Oct. 14	Int. 4%	Wadkin	Sept. 29 Int. 4%
Oct. 15	Int. 4%	Stringer	Sept. 29 Int. 4%
Oct. 16	Int. 4%	Watson	Sept. 29 Int. 4%
Oct. 17	Int. 4%	Wheeler	Sept. 29 Int. 4%
Oct. 18	Int. 4%	Warden	Sept. 9 Final 7 cents
Oct. 19	Int. 4%	Wilmer	Sept. 29 Int. 4%
Oct. 20	Int. 4%	Broaden	Oct. 12 Int. 4%
Oct. 21	Int. 4%	Wimpey	Sept. 29 Int. 4%
Oct. 22	Int. 4%	Wood	Sept. 29 Int. 4%
Oct. 23	Int. 4%	Woolworths	Sept. 29 Int. 4%
Oct. 24	Int. 4%	Yates	Sept. 29 Int. 4%
Oct. 25	Int. 4%	Zinc	Sept. 29 Int. 4%
Oct. 26	Int. 4%	Boards	Sept. 29 Int. 4%
Oct. 27	Int. 4%	Metals	Sept. 29 Int. 4%
Oct. 28	Int. 4%	Plastics	Sept. 29 Int. 4%
Oct. 29	Int. 4%	Leather	Sept. 29 Int. 4%
Oct. 30	Int. 4%	Chemicals	Sept. 29 Int. 4%
Oct. 31	Int. 4%	Electronics	Sept. 29 Int. 4%
Nov. 1	Int. 4%	Plastics	Sept. 29 Int. 4%
Nov. 2	Int. 4%	Metals	Sept. 29 Int. 4%
Nov. 3	Int. 4%	Leather	Sept. 29 Int. 4%
Nov. 4	Int. 4%	Chemicals	Sept. 29 Int. 4%
Nov. 5	Int. 4%	Electronics	Sept. 29 Int. 4%
Nov. 6	Int. 4%	Plastics	Sept. 29 Int. 4%
Nov. 7	Int. 4%	Metals	Sept. 29 Int. 4%
Nov. 8	Int. 4%	Leather	Sept. 29 Int. 4%
Nov. 9	Int. 4%	Chemicals	Sept. 29 Int. 4%
Nov. 10	Int. 4%	Electronics	Sept. 29 Int. 4%
Nov. 11	Int. 4%	Plastics	Sept. 29 Int. 4%
Nov. 12	Int. 4%	Metals	Sept. 29 Int. 4%
Nov. 13	Int. 4%	Leather	Sept. 29 Int. 4%
Nov. 14	Int. 4%	Chemicals	Sept. 29 Int. 4%
Nov. 15	Int. 4%	Electronics	Sept. 29 Int. 4%
Nov. 16	Int. 4%	Plastics	Sept. 29 Int. 4%
Nov. 17	Int. 4%	Metals	Sept. 29 Int. 4%
Nov. 18	Int. 4%	Leather	Sept. 29 Int. 4%
Nov. 19	Int. 4%	Chemicals	Sept. 29 Int. 4%
Nov. 20	Int. 4%	Electronics	Sept. 29 Int. 4%
Nov. 21	Int. 4%	Plastics	Sept. 29 Int. 4%
Nov. 22	Int. 4%	Metals	Sept. 29 Int. 4%
Nov. 23	Int. 4%	Leather	Sept. 29 Int. 4%
Nov. 24	Int. 4%	Chemicals	Sept. 29 Int. 4%
Nov. 25	Int. 4%	Electronics	Sept. 29 Int. 4%
Nov. 26	Int. 4%	Plastics	Sept. 29 Int. 4%
Nov. 27	Int. 4%	Metals	Sept. 29 Int. 4%
Nov. 28	Int. 4%	Leather	Sept. 29 Int. 4%
Nov. 29	Int. 4%	Chemicals	Sept. 29 Int. 4%
Nov. 30	Int. 4%	Electronics	Sept. 29 Int. 4%
Nov. 31	Int. 4%	Plastics	Sept. 29 Int. 4%
Dec. 1	Int. 4%	Metals	Sept. 29 Int. 4%
Dec. 2	Int. 4%	Leather	Sept. 29 Int. 4%
Dec. 3	Int. 4%	Chemicals	Sept. 29 Int. 4%
Dec. 4	Int. 4%	Electronics	Sept. 29 Int. 4%
Dec. 5	Int. 4%	Plastics	Sept. 29 Int. 4%
Dec. 6	Int. 4%	Metals	Sept. 29 Int. 4%
Dec. 7	Int. 4%	Leather	Sept. 29 Int. 4%
Dec. 8	Int. 4%	Chemicals	Sept. 29 Int. 4%
Dec. 9	Int. 4%	Electronics	Sept. 29 Int. 4%
Dec. 10	Int. 4%	Plastics	Sept. 29 Int. 4%
Dec. 11	Int. 4%	Metals	Sept. 29 Int. 4%
Dec. 12	Int. 4%	Leather	Sept. 29 Int. 4%
Dec. 13	Int. 4%	Chemicals	Sept. 29 Int. 4%
Dec. 14	Int. 4%	Electronics	Sept. 29 Int. 4%
Dec. 15	Int. 4%	Plastics	Sept. 29 Int. 4%
Dec. 16	Int. 4%	Metals	Sept. 29 Int. 4%
Dec. 17	Int. 4%	Leather	Sept. 29 Int. 4%
Dec. 18	Int. 4%	Chemicals	Sept. 29 Int. 4%
Dec. 19	Int. 4%	Electronics	Sept. 29 Int. 4%
Dec. 20	Int. 4%	Plastics	Sept. 29 Int. 4%
Dec. 21	Int. 4%	Metals	Sept. 29 Int. 4%
Dec. 22	Int. 4%	Leather	Sept. 29 Int. 4%
Dec. 23	Int. 4%	Chemicals	Sept. 29 Int. 4%
Dec. 24	Int. 4%	Electronics	Sept. 29 Int. 4%
Dec. 25	Int. 4%	Plastics	Sept. 29 Int. 4%
Dec. 26	Int. 4%	Metals	Sept. 29 Int. 4%
Dec. 27	Int. 4%	Leather	Sept. 29 Int. 4%
Dec. 28	Int. 4%	Chemicals	Sept. 29 Int. 4%
Dec. 29	Int. 4%	Electronics	Sept. 29 Int. 4%
Dec. 30	Int. 4%	Plastics	Sept. 29 Int. 4%
Dec. 31	Int. 4%	Metals	Sept. 29 Int. 4%
Jan. 1	Int. 4%	Leather	Sept. 29 Int. 4%
Jan. 2	Int. 4%	Chemicals	Sept. 29 Int. 4%
Jan. 3	Int. 4%	Electronics	Sept. 29 Int. 4%
Jan. 4	Int. 4%	Plastics	Sept. 29 Int. 4%
Jan. 5	Int. 4%	Metals	Sept. 29 Int. 4%
Jan. 6	Int. 4%	Leather	Sept. 29 Int. 4%
Jan. 7	Int. 4%	Chemicals	Sept. 29 Int. 4%
Jan. 8	Int. 4%	Electronics	Sept. 29 Int. 4%
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Jan. 12	Int. 4%	Chemicals	Sept. 29 Int. 4%
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Jan. 16	Int. 4%	Leather	Sept. 29 Int. 4%
Jan. 17	Int. 4%	Chemicals	Sept. 29 Int. 4%
Jan. 18	Int. 4%	Electronics	Sept. 29 Int. 4%
Jan. 19	Int. 4%	Plastics	Sept. 29 Int. 4%
Jan. 20	Int. 4%	Metals	Sept. 29 Int. 4%
Jan. 21	Int. 4%	Leather	Sept. 29 Int. 4%
Jan. 22	Int. 4%	Chemicals	Sept. 29 Int. 4%
Jan. 23	Int. 4%	Electronics	Sept. 29 Int. 4%
Jan. 24	Int. 4%	Plastics	Sept. 29 Int. 4%
Jan. 25	Int. 4%	Metals	Sept. 29 Int. 4%
Jan. 26	Int. 4%	Leather	Sept. 29 Int. 4%
Jan. 27	Int. 4%	Chemicals	Sept. 29 Int. 4%
Jan. 28	Int. 4%	Electronics	Sept. 29 Int. 4%
Jan. 29	Int. 4%	Plastics	Sept. 29 Int. 4%
Jan. 30	Int. 4%	Metals	Sept. 29 Int. 4%
Jan. 31	Int. 4%	Leather	Sept. 29 Int. 4%
Feb. 1	Int. 4%	Chemicals	Sept. 29 Int. 4%
Feb. 2	Int. 4%	Electronics	Sept. 29 Int. 4%
Feb. 3	Int. 4%	Plastics	Sept. 29 Int. 4%
Feb. 4	Int. 4%	Metals	Sept. 29 Int. 4%
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Feb. 12	Int. 4%	Electronics	Sept. 29 Int. 4%
Feb. 13	Int. 4%	Plastics	Sept. 29 Int. 4%
Feb. 14	Int. 4%	Metals	Sept. 29 Int. 4%
Feb. 15	Int. 4%	Leather	Sept. 29 Int. 4%
Feb. 16	Int. 4%	Chemicals	Sept. 29 Int. 4%
Feb. 17	Int. 4%	Electronics	Sept. 29 Int. 4%
Feb. 18	Int. 4%	Plastics	Sept. 29 Int. 4%
Feb. 19	Int. 4%	Metals	Sept. 29 Int. 4%
Feb. 20	Int. 4%	Leather	Sept. 29 Int. 4%
Feb. 21	Int. 4%	Chemicals	Sept. 29 Int. 4%
Feb. 22	Int. 4%	Electronics	Sept. 29 Int. 4%
Feb. 23	Int. 4%	Plastics	Sept. 29 Int. 4%
Feb. 24	Int. 4%	Metals	Sept. 29 Int. 4%
Feb. 25	Int. 4%	Leather	Sept. 29 Int. 4%
Feb. 26	Int. 4%	Chemicals	Sept. 29 Int. 4%
Feb. 27	Int. 4%	Electronics	Sept. 29 Int. 4%
Feb. 28	Int. 4%	Plastics	Sept. 29 Int. 4%
Feb. 29	Int. 4%	Metals	Sept. 29 Int. 4%











# 3G SECURITIES LIMITED

(Incorporated in the Republic of South Africa on 3rd January, 1947)

This document contains particulars given in compliance with the regulations of the Council of The Stock Exchange, London for the purpose of giving information to the public with regard to BG Securities Limited ("the Company"). The directors collectively and individually accept full responsibility for the truth of the information given and confirm, having made all reasonable enquiries, that to the best of knowledge and belief there are no other facts the omission of which would make any statement in this document misleading.

This document has been made to the Council of The Stock Exchange, London, for the whole of the fully paid ordinary share capital of the Company to be admitted to the official list. No such application has been made for the issued cumulative preference shares.

This document is published in connection with the introduction to The Stock Exchange, London, of a new fully paid ordinary share capital of the Company.

## SHARE CAPITAL

Prised	Issued and Fully Paid
R 000.00	In 200,000 5½% cumulative preference shares of R2 each
R 000.00	R 300,000.00
0.000.00	In 5,000,000 ordinary shares of 50 cents each
	R 2,135,316.50
0.000.00	
	R 2,435,316.50

Additional 64,100 ordinary shares of 50 cents each (1 cent paid) have been issued pursuant to the company's share investment scheme.

The conversion rate for the Rand was R1=60.26p on 4th September, 1973.

On 25th August, 1973, the Company and its subsidiaries ("the Group") had outstanding R2,094,280 worth convertible unsecured notes; 1978, mortgages of R485,929, bank overdrafts of R71,361, a contingent liability on discounted leases of R87,401 and a guarantee in respect of the debt of a third party of R25,052. Apart from these neither the Company nor any of its subsidiaries outstanding at 25th August, 1973, any borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance by him purchase commitments, or guarantees or other material contingent liabilities.

## DIRECTORS

ERNST GEORG HEINRICH HERMANN BLOHM (Chairman), AB Hollybank, Corner Rudd and Chapel Roads, Illovo, Johannesburg.

(Chairman of Volkswagen of South Africa Limited and Director of Companies).

ALAN TODD, 1 Wimbourne Close, Gwen Lane, Sandown, Sandton, Transvaal. (Managing Director).

ELGAR BELLHOUSE PAGDEN, Littlecote, P.O. Sunland, near Port Elizabeth, Cape Province. (Attorney).

GEORGE ROBERT LEON THOMPSON, 105 Northazherstone, North Street, Illovo, Johannesburg.

(Chartered Accountant and Executive Director).

The Directors are all citizens of the Republic of South Africa with the exception of Mr. A. Todd, who is a British citizen.

## BANKERS

THE TRUST BANK OF AFRICA LIMITED, 52 Commissioner Street, Johannesburg.

## London BROKERS

HEDDERWICK BORTHWICK & CO., 1 Moorgate, London EC3R 6AA, and The Stock Exchange.

## JOHANNESBURG BROKERS

DAVIS, BORKUM, HARE & COMPANY INCORPORATED, 3rd Floor, Bank of Lisbon Building, 37 Sauer Street, Johannesburg and The Stock Exchange, Holland Street, Johannesburg.

## SOLICITORS IN THE UNITED KINGDOM

CLIFFORD-TURNER & CO., 11 Old Jewry, London EC2R 8DS.

## ATTORNEYS IN SOUTH AFRICA

HAYMAN GODFREY AND SANDERSON, Prudential Assurance Building, 94 Main Street, Johannesburg.

## REPORTING ACCOUNTANTS IN THE UNITED KINGDOM

TANSLEY WITT & CO., (Chartered Accountants) 28 Ely Place, London EC1N 6TL.

## AUDITORS

WHITELEY BROTHERS, (Chartered Accountants S.A.) 2nd Floor, Amcor House, 38 Marshall Street, Johannesburg.

## JOHANNESBURG TRANSFER OFFICE

CENTRAL REGISTRARS LIMITED, Northern Trust Building, 28 Harrison Street, Johannesburg.

## UNITED KINGDOM REGISTRARS

OAKFIELD REGISTRARS LIMITED, Oakfield House, Penyount Road, Haywards Heath, Sussex.

## SECRETARY AND REGISTERED OFFICE

STANLEY NORMAN WOOD, F.C.I.S., F.C.W.A., F.C.C.A., J.Dip.M.A., 2nd Floor, Standard Bank Centre, 78 Fox Street, Johannesburg.

## Story and Business

Company was incorporated in 1947 under the name of B.G. Shoes and Leather Limited. Immediately following upon the Company obtained, and has maintained ever since, a listing on The Johannesburg Stock Exchange, and until control passed to the Siles, Walker (South Africa) Group, it operated solely as a manufacturer of leather and tanned leather in Port Elizabeth and Uitenhage.

1962, Norvic Shoe Company Limited ("Norvic") acquired a controlling shareholding in the Company. In 1972, after Orelas Limited had acquired control of Norvic, Siles Walker Securities (South Africa) Limited ("SWSA") and associates acquired a majority holding in the Company from Norvic. With the financial backing and credit of SWSA the Company embarked on a programme of expansion designed to increase its market share. While the above in mind, the Company is now specializing in acquisition of industrial and commercial durables where the strength of the Company's industrial and financial management expertise will enhance the value of those acquisitions.

Up to the year ended 31st December, 1972, the footwear and leather business was substantially restructured. A new Uitenhage was sold and the two footwear factories in Port Elizabeth were integrated under one to produce men's and youth's medium priced footwear.

In February, 1972, the Company has made the following acquisitions:

—Optical Holdings Limited ("Stamptech")—On 13th May, 1972, the Company purchased the whole issued share capital of Stamptech in consideration of the issue of 464,599 ordinary shares in the Company valued as fully paid and R350,772 in cash. On 13th May, 1972, the middle market price of the Company's ordinary shares on The Johannesburg Stock Exchange was 240 cents. Stamptech manufactures spectacles and lenses, by prescription for the optician and ophthalmic trade, and has factories in Durban, Johannesburg and Johannesburg. It also has a branch in Durban and a factory in Johannesburg.

Cyntex Holdings (Proprietary) Limited ("Cyntex")—On 21st August, 1972, the Company made an offer for the whole of the issued share capital of Cyntex which was effected on 2nd October, 1972, by means of a scheme of arrangement which involved the issue of 827,708 ordinary shares in the Company created as fully paid and R350,772 in cash. On 21st August, 1972, the middle market price of the Company's ordinary shares on The Johannesburg Stock Exchange was 358 cents. Cyntex carries on business as a wholesaler of motor spares, accessories and cycles and has branches throughout South Africa and in Windhoek, South West Africa.

Universal Metal Holdings (Proprietary) Limited ("Unimetal")—On 18th December, 1972, the Company purchased the whole of the issued share capital of Unimetal in consideration of the issue of 200,000 ordinary shares in the Company created as fully paid and R675,000 in cash. On 18th December, 1972, the middle market price of the Company's ordinary shares on The Johannesburg Stock Exchange was 360 cents. Unimetal is located in Welkom and is a very large metal reclamation merchant which buys and sells ferrous and non-ferrous metals and scrap and deals in steel products. It also owns the Old Mine Free State, Vryheid, Tensval, including Pretoria, Northern, Cape and South West Africa. The properties occupied by Unimetal in connection with its business are owned by a number of property holding subsidiaries.

Union Whaling Company Limited ("Union Whaling")—On 20th March, 1973, the Company made an offer for the whole of the issued share capital of Union Whaling which was effected on 21st May, 1973, by means of a scheme of arrangement which involved the issue of 988,326 ordinary shares in the Company created as fully paid and the payment of R405,458-32 in cash. On 21st May, 1973, the middle market price of the Company's ordinary shares on The Johannesburg Stock Exchange was 335 cents. Union Whaling is engaged in industrial whaling operations off Namibia and in the production of whale oil and other whale products, which are used for the manufacture of food, cosmetics, lubricants and tonics. Union Whaling owns a fleet of seven whale catchers and has a factory in Durban.

The above four companies the shares of Cyntex and Union Whaling were listed on The Johannesburg Stock Exchange and the shares of Union Whaling were also listed in London. The shares of Unimetal were listed on The Johannesburg Stock Exchange on 2nd October, 1972 and those of Union Whaling did not list on The Johannesburg and London Stock Exchanges on 21st May, 1973. None of the Company's shareholders, customers or suppliers who account for more than 25 per cent. of the total sales or purchases of each share, in the opinion of the directors new customers or suppliers will be able to be found in the event of any further or similar ceasing to trade with the particular subsidiary.

In latter half of 1972 the Company incorporated three share dealing companies which have been operating as an incorporation. These companies constitute an insignificant part of the Group's activities and there is no intention to increase the scale of these share dealing activities.

## Management of the Company

Chairman of the Company, M. E. G. H. Blohm, aged 61. He is also chairman of Volkswagen of South Africa Limited, and the Hans Matzen group of companies. He is a non-executive director.

A. Todd, the managing director of the Company, is aged 43 and joined the Company on 22nd February, 1972 and SWSA in 1968 as its industrial and retail arm, a spuriously has been responsible for some notable improvements in the performance of SWSA. He is a director of SWSA and a member of its executive committee.

L. B. Pather is aged 70 and is chairman of the Port Elizabeth branch of The South African Permanent Building Co. Ltd. (S.A.L.) Limited, Carbundium-Universal S.A. (Pty) Limited, Berg-Warren S.A. (Pty) Limited and director of First National City Bank (S.A.) Limited. He is a non-executive director.

G. R. L. Thompson is aged 34 and was appointed an executive director of the Company in December 1972. A young accountant, he came to the Company with a wide range of financial and industrial skills acquired in senior posts in South African industry, including SWSA's industrial division.

Management of the Subsidiaries

J. R. Hunting is aged 55 and the managing director of Bagshaw Ground and Company (Proprietary) Limited. He has been in the leather industry for 35 years and is chairman of the Leather Industries Association of South Africa.

J. S. Goller is aged 42 and was appointed managing director of Bagshaw Gollard (Footwear) (Proprietary) Limited. He has held a number of senior appointments in the footwear industry in South Africa and has been instrumental in the reorganization of the Company's footwear division.

H. G. Olding is aged 49 and has been managing director of the Stamptech group since its inception in 1947, has close knowledge of all facets of the business and under his control there has been a consistent rising trend in profits.

W. Lindley is aged 42 and has great deal of experience in the replacement parts and service divisions of the group. In 1953 he was appointed managing director of Cyntex, having served in progressively more senior posts during his first appointment in the sales division of Cyntex 35 years ago.

J. C. Mills who is aged 43 and is the chairman of Unimetal, has spent almost his entire working life in the metal reclamation industry and is the executive deputy chairman. He has also spent the greater part of his working life in the metal reclamation business.

L. C. Smith who is aged 45 and Mr. O. C. Hough who is aged 43, joint managing directors of Union Whaling, both work with that company for 25 years and possess extensive knowledge of the South African offshore oil industry.

Staff

A Group employing approximately 2,500 people most of whom are active in the operation of subsidiaries of Group.

Bagshaw and Bagshaw Footwear  
Cyntex and its subsidiaries  
Motor spares and accessories  
Universal metal and sub-holdings

Union Whaling and its subsidiary  
Private dealing

Working Capital

The turnover figures and the pre-tax profit percentages of the constituent companies of the Group for the last five periods ended 31st December, 1972 were as follows:

## LEASEHOLD PROPERTIES

Address	Description	Approximate area in square metres	Occupied period to date of 30th June, 1973	Current rental	Notes
21, Broad Street, Port Elizabeth	Offices	337	2 years 7 months	R30,000 of which part is sub-let at R20,532	
22, 19-21 Church Street, Cradock	Warehouse and offices	1,110	5 months	R3,000 of which part is sub-let at R16,885	
23, 134 Congella Road, Durban	Warehouse and offices	1,275	8 years	R12,336 of which part is sub-let at R11,025	
24, Corner of Vreda and Kort Streets, Bellville, Cape Province	Warehouse and offices	1,123	6 years 8 months	R27,336 of which part is sub-let at R15,000	
25, Porson of 40 Sir Lowry Road, Cape Town	Warehouse	1,000	7 months	R211	
26, 38 Main Road, Industrial Estate, Klerksdorp, Transvaal	Warehouse and offices	2,800	3 years	R2,100	
27, Er 88/2 St. Street, Industrial Estates, Walkton	Land for storage of scrap metal	24,089	2 years 6 months	R5,400	
28, Er 134/8 Tamary Street, Bloemfontein	Workshop, offices and sheds	12,000	3 years 7 months	R10,200	
29, Lots 1-11 of S.A.R. Land, Oceanside, Buff, Durban	Whaling factory, offices and warehouse for storage of explosives for use in whaling	99,128	11 years 6 months	R4,894	
30, S.A.R. Showay, Durban Harbour	Land adjoining shipway	1,382	11 years 6 months	R271	
31, Salterby Island, Durban Harbour	Ship supply facilities	2,171	4 years 7 months	R6,335	
32, Lot 10 Block R, Maydon Wharf, Durban	Building	3,800	57 years 4 months	R2,205 but is sub-let at R15,000	
33, Salterby Island, Durban Harbour	Miscellaneous buildings	962	Monthly tenancy	R1,000	
34, 100 Main Road, Port Elizabeth	Warehouse	1,185	1 year 6 months	R1,829	
35, 16 Mono Road, Durban	Workshop and offices	1,243	1 year 9 months	R6,692	
36, Lenox Buildings, corner of Pietermaritz Street and Paul Kruger Street, Pretoria	Workshop and offices	556	5 years	R8,377	
37, 4th, 5th and portion of 6th Floors, Workshop and offices	Workshop and offices	6,032	2 years 11 months	R22,472	

There is set out below the reports by the sponsoring brokers and the accountants relating to the profit forecast:-

No. 1 Moorgate, London EC2R 6AA.

4th September, 1973

We have discussed with you and with Tansley Witt & Co. and with Whiteley Brothers the document dated 4th September, 1973 to be advertised in connection with the listing of the ordinary shares of BG Securities Limited on The Stock Exchange, London. In our opinion the forecast (for which the directors of BG Securities Limited are solely responsible) has been prepared after due and careful enquiry.

Yours faithfully,

HEDDERWICK BORTHWICK & CO.

Members of the Stock Exchange.

2nd Floor, Amcor House, Marshall Street, Johannesburg.

4th September, 1973

The Directors, BG Securities Limited, Gentlemen.

We have discussed with you and with Tansley Witt & Co. and with Whiteley Brothers the document dated 4th September, 1973 to be advertised in connection with the listing of the ordinary shares

# BG SECURITIES LIMITED

(continued)

## NOTES ON COMPANY AND GROUP BALANCE SHEETS AT 31ST DECEMBER, 1972

	Company R	Group R
Unquoted at cost less amounts written off	600	2,000
Quoted at cost	—	3,141
	600	5,141
Market value of quoted investments	R690	R3,231
Subsidiaries		
The investment in subsidiaries is as follows:—	R'000	
Shares at cost	909	
Amounts due from subsidiaries	5,380	
	6,289	
Amounts due to subsidiaries	298	
	6,591	

The following are the Company's subsidiaries all of which are wholly owned and incorporated in the Republic of South Africa:

	Name	Incorporation date	Nature of business	Issued capital	Date company became subsidiary
1. BG Industrial Holdings (Pty) Limited		26th October, 1972	Investment holding company	R2	26th October, 1972
2. BG Portfolio (Pty) Limited		17th October, 1972	Share dealing company	R2	17th October, 1972
3. BG Transactions (Pty) Limited		24th October, 1972	Share dealing company	R2	24th October, 1972
4. BG Management Services (Pty) Limited		17th October, 1972	Financial management	R2	17th October, 1972
5. BG Nominees (Pty) Limited		17th October, 1972	Investment nominees company	R2	17th October, 1972
6. BG Equities (Pty) Limited		10th August, 1972	Share dealing company	R2	10th August, 1972
7. Bagshaw Gibaud (Footwear) Limited		29th August, 1917	Manufacturers of footwear	R366,000	3rd January, 1947
8. Bagshaw Gibaud & Company Limited		9th March, 1911	Leather tannery	Ord. R192,000 Pref. R98,012 R617,804	3rd January, 1947
9. Cymot Holdings Limited		10th August, 1922	Industrial holding company	R4,000	1st January, 1972
(a) Cymot Limited		18th June, 1971	Wholesale distributors of motor spares and sundries	R1,393,795	
			Industrial holding company	R1,393,795	
10. Stan-Optical Holdings Limited		30th December, 1970	Optical manufacturers and wholesalers	R168,000	
(a) Standard Optical Company (Pty) Limited		28th January, 1947	Optical manufacturers and wholesalers	R840	
(b) Standard Optical Company (Metal)		11th January, 1964	Optical manufacturers and wholesalers	R1,680	
(c) M. H. Scientific Sales (Pty) Limited		26th June, 1957	Distributors of sunglasses	R1,680	1st January, 1972
(d) Colin Field Contact Lens Laboratories (Pty) Limited		7th October, 1968	Contact lens manufacturers	R100	
(e) Opticmed (Pty) Limited		8th June, 1967	Spectacles	R2	
(f) Sim and Bennee (Pty) Limited		14th December, 1932	Opticians and optometrists	R12,000	
11. Universal Metal Holdings (Pty) Limited		24th March, 1959	Industrial holding company	R2	
(a) Universal Metal Merchants (Pty) Limited		9th June, 1964	R250		
(b) Baled Metals (Pty) Limited		11th March, 1953	R200		
(c) Goldfields Metal Merchants (Pty) Limited		10th November, 1958	R200		
(d) Acho Metals (Pty) Limited		2nd December, 1968	Metal reclamation merchants	R32,600	
(e) Water Metals (Pty) Limited		23rd March, 1965	R500		
(f) M. & P. Metals (Pty) Limited		6th August, 1965	R250		
(g) Hercules Metals (Pty) Limited		25th July, 1955	R200		
(h) J. & J. Metals (Pty) Limited		14th November, 1967	R200		
(i) Colin Mills Enterprises (Pty) Limited		3rd August, 1965	R100		
(j) Colin Mills Properties (Pty) Limited		9th June, 1964	R100	1st January, 1972	
(k) Colin Mills Holdings (Pty) Limited		9th June, 1964	R100		
(l) Colin Mills Investments (Pty) Limited		4th August, 1965	R100		
(m) Industrial Erf Six Four (Pty) Limited		19th June, 1967	R100		
Four Five Welkom (Pty) Limited			R100		
(n) Beston Street Properties (Pty) Limited		4th December, 1968	R1,000		
(o) Erf Five Seven Eight Nought (Pty) Limited		4th December, 1968	R1,000		
(p) Scott Walter (Pty) Limited		25th October, 1951	R15,004		

	Fixed assets	Freshhold land and buildings R'000	Plant, furniture and vehicles R'000	Total R'000
At directors' valuation November, 1969		771	—	771
At professional valuations in 1970 and 1971 (see below)		1,928	—	1,928
At cost		2,700	2,143	2,778
Accumulated depreciation		3,335	2,112	5,478
Net book value, 31st December, 1972		3,335	931	4,268

	Professional valuations of freehold land and buildings.—	Professional values and qualification	Valuation amount R'000	Date
East London	A. J. Pachonick, Sworn Appraiser and Commissioner of Oaths	120	2nd March, 1971	
Cradock	P. Colvin, Sworn Appraiser of Cradock	11	3rd March, 1971	
Cape Town	Lennard J. Heller, J. P. Valuer, Member of The South African Institute of Valuers.	580	19th March, 1971	
Durban	N. G. M. Eyle of Herbert Penny (Pty) Limited, B Sc, Est. Man., London	450	8th April, 1971	
Johannesburg	Donald R. Currie of Richard R. Currie (Pty) Limited, Lichfield, Nottingham, Sworn Appraiser	265	24th June, 1970	
Pretoria	R. H. Haenke of R. H. Haenke Ltd. A.V.	30	4th March, 1971	
Port Elizabeth	J. J. Van Zyl of J. J. Van Zyl (Pty) Ltd., Sworn Appraisers and Estate Agents	18 (Private dwelling house)	18th March, 1971	
Windhoek	J. D. Möller, B.A., LL.B., Sworn Appraiser	248 (Private dwelling house)	17th March, 1971	
Upington	J. D. Möller, B.A., LL.B., Sworn Appraiser	12 (Private dwelling house)	3rd March, 1971	
Bloemfontein	E. Louis Ellenberger of E. Louis Ellenberger & Co., Sworn Appraiser	50	3rd March, 1971	
		5th March, 1971		
		1,325		

	Secured loans	Company R'000	Group R'000
Secured by mortgage over freehold land and buildings, bearing interest at 10% for an indefinite period		—	250
Secured by mortgage over freehold land and buildings, bearing interest at 10% and repayable in half-yearly instalments commencing in 1980		—	371
Secured by mortgage over freehold land and buildings, bearing interest at 9% and repayable in 1991		—	16
Secured by mortgage over freehold land and buildings, bearing interest at 6% and repayable in half-yearly instalments commencing in 1975		171	295
Secured by pledge of shares in a subsidiary bearing interest at 5% above ruling bank overdraft rate, and repayable on or before the 7th December, 1977		295	295
		1,103	

	Share capital	Company R'000	Group R'000
Authorised	200,000 5½% cumulative preference shares of R2 each	400,000	2,500,000
	5,000,000 ordinary shares of 50 cents each	2,500,000	
		8,200,000	
Issued and fully paid	150,000 5½% cumulative preference shares of R2 each	300,000	2,102,307
	3,272,307 ordinary shares of 50 cents each	1,636,153	
		1,936,153	
	Of the unissued ordinary shares 1,407,693 were under the control of the directors.		

9. Share premium During the period under review share premium of R3,098,327 less share issue expenses of R6,965 was raised on the issue of ordinary shares. The share premium is subject to the restrictions of section 88 quod of the South African Companies Act which are similar to those of the United Kingdom Companies Act, 1948.

	Capital reserve	Company R'000	Group R'000
(a) Balance per consolidated accounts 30th June, 1971	211,739	—	211,739
Advt: Arising from directors' valuation of freehold land and buildings in a subsidiary company in November, 1969	302,854	221,102	
Adjusted balance 30th June, 1971	514,593	432,841	
Less: Excess of cost of shares in subsidiary companies over net tangible assets	51,752	37,776	
(b) Arising on the sale of shares in a subsidiary company	162,346	55,864	
Arising on the sale of freehold land	74,981	—	
Write back of investment provision	3,776	—	
Less: Cessant expenses of relocation of a factory	185,339	—	
	267,091	112,623	

## 11. Share purchase scheme

The amount due from employees in respect of loans made under the provisions of the scheme is R22,892.

## 12. Contingent liabilities

The Group had contingent liabilities at 31st December, 1972, in respect of:

- (a) Lease agreements of R151,477 discounted by a subsidiary.
- (b) Guarantees of bank overdrafts of third parties amounting to R27,165 secured by the pledge of shares.

The Company had a contingent liability at 31st December, 1972 in respect of a subsidiary's bank overdraft amounting to R250,000.

## 13. Basis of consolidation accounting

The effective date of acquisition of those subsidiary companies acquired during the period under review, was 1st July, 1972. In the case of Universal Metal Holdings (Proprietary) Limited and Stan-Optical Holdings Limited, the split between pre and post acquisition profits is based on audited accounts. The audited accounts of Cymot Holdings Limited cover the eighteen months ended 31st December, 1972 and the division of the profits for the periods prior to and after 31st December, 1971 has been calculated by the directors on a basis approved by the auditors.

## MATERIAL CHANGES

The following material changes, for which no adjustments have been made to the profits or to the Balance Sheets included in this report, have occurred since 31st December, 1972:

- (1) On 21st May, 1973 the Company acquired Union Whaling which has one non-trading subsidiary, Premier Whaling Company Limited ("Premier Whaling"). There is set out below a table of Union Whaling's profits for the last year ended 30th September, 1972 and its Balance Sheet at 30th September, 1972. The table and the Balance Sheet have been extracted from the audit accounts.
- (2) The issue of R2,094,280 fully paid 9% partly convertible notes 1978.

## ACCOUNTS

No audited accounts have been prepared by the Group since 31st December, 1972.

# SECURITIES LIMITED

(continued)

tracts

new contracts have been entered into within the past two years otherwise than in the ordinary course of business or may be material:

On 9th May, 1972, between The South African Bata Shoe Company Limited (1) and the Company (2) the Company sold the total issued share capital of the Company's claims against Bagshaw Glassed (Bata) Limited, owners of a factory, for R800,000 in cash.

On 13th May, 1972, between the Company (1) and SWSA and Suitable Investment Nominees (Pty) Limited, wholly owned subsidiary of SWSA (2), whereby the Company acquired the total issued share capital of optical for R46,593 ordinary shares in the Company credited as fully paid and R360,72 in cash.

A scheme of arrangement which became effective on 2nd October, 1972 the Company acquired the total share capital of Cymo for R27,708 ordinary shares in the Company credited as fully paid.

On 16th August, 1972, between the Company (1) and Standard Merchant Bank Limited (2) being an arrangement whereby Standard Merchant Bank Limited offered to purchase in conjunction with a Walker Trust Management Limited, the right to shares in the Company to which former shareholders in the same entity entitled under the scheme of arrangement.

On 18th August, 1972, between the Company (1) and Slatar, Walker Trust Management Limited (2) being an arrangement whereby Slatar, Walker Trust Management Limited offered to purchase in conjunction with Standard Merchant Bank Limited the rights to shares in the Company to which former shareholders in the same entity entitled under the scheme of arrangement.

On 18th December, 1972, between the Company (1) and SWSA and Slatar, Walker Finance (Proprietary) Limited (2) whereby the Company acquired the total issued share capital of the Company's claims against Bagshaw Glassed (Bata) Limited, owners of a factory, for R800,000 in cash.

On 14th March, 1973, between the Company (1) and SWSA and The Trust Accepting Bank Limited (2) on an undertaking whereby SWSA and The Trust Accepting Bank Limited underwrote in equal amounts the issue of R2,094,280 9 per cent. partly convertible unsecured notes 1978, in consideration of payment of a commission of R36,049.90 to SWSA and R15,710 to The Trust Accepting Bank Limited.

On 28th March, 1973, between the Company (1) and The Trust Accepting Bank Limited (2) being a trust by which R2,094,280 9 per cent. unsecured partly convertible notes 1978 issued by the Company were funded.

## re Investment Scheme

On 1st March, 1973, the Company entered into a share investment scheme whereby the directors of the Company do offer scheme shares (hereinafter referred to as the Company allotted in terms of the scheme) to any full time employee (other than to the following terms):

No offer shall be made to an employee in excess of 50,000 scheme shares.

The maximum number of scheme shares which may be allotted shall not exceed 5 per cent. of the Company's ordinary share capital from time to time.

Acceptance of an offer must be accompanied by the payment to the Company of one cent for each scheme share for which the offer is accepted.

No offer is assignable by the employee.

No offer may participate in dividends or transfer his shares until the subscription price is paid in full.

Subscription price is equal to the middle market price of the Company's ordinary shares on The Johannesburg Stock Exchange on the day immediately preceding the day on which the offer is made.

If the subscription price has been paid in full a scheme share shall rank pari passu in all respects with the fully paid ordinary shares in the Company.

## norandum and cles of Association

norandum of association contains the following provision in relation to the cumulative preference

shares carry the right to a cumulative preferential dividend of 5% per annum on amount paid up. They carry the further right in a winding up of payment of capital and arrears of dividend, for director to act, not, down to the commencement of winding up, in respect of the ordinary shares but not in respect of the preference shares in the profits of assets of the Company. The rights attaching to cumulative preference shares may only be varied by the consent in writing of holders of three-fourths of the shares or by special resolution of the holders of such shares at a separate class meeting.

es of association include the following provisions:

to any special terms as voting upon which any share may be issued, on a show of hands on a resolution at a meeting every member (including a registered owner of cumulative preference shares), who bears an interest in person, or being a company it is present by a representative, who is entitled to vote on the share held on behalf of the company who is present in person or by proxy or representative shall vote for each share of which he is the registered holder.

directors shall be paid as remuneration for their services as directors such remuneration (if any) as the Company in general meeting may from time to time determine. A director may be employed in any other capacity by the Company or as director or employee of a Company subsidiary. Any contract appointing such officer shall be for a period of not longer than five years.

directors shall also be paid all travelling, hotel and other expenses properly incurred by them in attending meetings from the meetings of the directors or any committee of the directors or general meetings of the Company or in connection with the business of the Company.

director who performs services outside the scope of his ordinary duties may be paid such extra remuneration as the directors may determine.

director who is in any way interested in a contract with the Company shall declare the nature and extent of interest.

director, notwithstanding his interest, shall be entitled to vote in respect of any contract with the Company if he is interested.

and notwithstanding his interest may be counted in the quorum present at any meeting of which he or another director is present, but not in the case of a meeting of the board of directors of the Company or when the term of any director is expired. For the vote of his own appointment or the appointment of terms thereof, neither they nor their son, or any other of which for whom a director may act, in a professional capacity for the benefit of either himself or any other company in which the Company is interested, and he or his son to be entitled to representation for those professional interests.

directors may appear from time to time any director to be managing director of the Company. The remuneration of any managing director appointed as such shall be fixed by the directors.

director may establish or arrange any profit-sharing or non-contributory pension or superannuation schemes for the benefit of employees of the Company or its subsidiaries.

are no provisions for the retirement of directors over an age limit or for a director to hold any share

shares.

they may borrow from time to time such sum as they deem fit for the purposes of the Company but they are not entitled to do so on the basis of the Group so that borrowings shall not without the previous sanction of the Company exceed the aggregate of:

amount paid up on the issued share capital of the Company; and

amounts standing to the credit of capital and revenue reserve accounts as shown in the latest audited consolidated balance sheet.

any inter-company loan is not required for inter-company borrowings or for the borrowing of any monies to be applied and which are actually applied within nine days to the repayment (with or without any interest) of any inter-company loan or overdraft outstanding notwithstanding the fact that new borrowing at the date of that borrowing, in the limit set out above may exceed.

the Company does not comply in all respects with the requirements of The Stock Exchange, London, in so far as they do so, the Company has undertaken to take steps to change in accordance with its aims and to submit to the first convenient general meeting such amendments as are necessary to comply with requirements.

the Company will pay all expenses incidental to obtaining a listing on The Stock Exchange, London, for the issues of fully paid ordinary share capital of the Company, advertising costs, all legal and accountancy other fees. The total of such expenses is estimated to amount to R100,000.

monies and other interests of the directors of the Company and their families in the issued shares of the Company as follows:

	Beneficial	Non-Beneficial
Mr. George H. L. Thompson	100	—
Mr. J. B. Fagan	110,200	120
Mr. G. R. L. Thompson	—	—
Mr. G. R. L. Thompson owns beneficially 26,000 ordinary shares (1c paid) under the share investment	15,160	—

the Company beneficially own 1,256,232 ordinary shares (20% of the Company's share capital) of the Company. Apart from the Company, it is not known that any shareholder owns or is beneficially interested in 10 per cent. or more of the share capital of the Company.

there cannot be the director and their families have been reported as the two largest shareholders in the date of the document except for the 200 shares owned by Mr. J. B. Fagan and 65,160 of the shares Mr. A. T. Field.

the Company is not in control of, or has no right to manage, any of its assets which have been transferred to it by the Company or any of its subsidiaries in the ordinary course of business.

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## BRITISH FUNDS

Interest

Date

Stock

Price

Last

Yield

Int.

Re.

Dividends

Paid

Stock

Price

Last

Yield

**INDUSTRIALS—Continued**

**INDUSTRIALS—Continued**

**PROPERTY—Contin**

**TEXTILES—Cont.**

**TRUSTS—Continued**

## RUBBERS AND SISAL

**23rd**

151
42
28
100
254
88
154
120
24
152
75
210
45
48
136
127

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— 10 —  
— 134 —

१८५२-१८५३ वर्ष की अपेक्षा इसकी अपेक्षा अधिक विविधता दर्शाती है।

— 46 —

Sep. 20, 1952 —  
Oct. 1952 —

<b>COPPER</b>	
Particulars	Value
Cost of copper	223
Octroyal duty	12
Customs duty	345
	480

<b>MISCELLANEOUS</b>	
Particulars	Value
Postage	7
Customs duty	28
Octroyal duty	12
Excise duty	465
Customs duty	214
Excise duty	582
Postage	88

The GEORGE FISCHER GROUP



## THE LEX COLUMN

## Waiting for an opening in Brazil

It is curious how market opinion comes to discount risk fully nurtured Brazilian capital attitude to external investment and concentrate on opportunity. markets from outside is a tricky one. This is happening now in the process. Portfolio Investment case of Brazil—witness the from the U.K. is impossible on City's enthusiasm for a stock any large scale at present (so far as Brascan, and Ocean Wilsons' tiny small sums of £100 or so new all-time highs. In part a month in or out might be this may reflect recent diversification, practical, however). One position of interest from some of stability might be to make a the other speculative overseas direct investment which could markets like Hong Kong, Singa later be switched, by merger or for—the brave—the flotation, to the stock market Philippines. Yet in its potential, even so, only 12 per cent a Brazil is much more comparable to Japan than to these incurring penal taxation. other peripheral markets.

After all, this is a nation with New incentives a population of 100m, and an economic growth rate which has recently been running at above last month, however, showed 10 per cent in real terms. The that it is keen to put some life present Government has back into the stock markets, imposed political stability since Companies are offered a tax for 1964. And as for inflation, that rebate equal to a fifth of dividends has been beaten down to 10-15 per cent levels which are little half the profits, while share removed from rates now holders can avoid tax if the familiar in what used to be income is recycled into more familiar things like 10 per cent in a week system of annual monetary correction. in Rio (now a slightly smaller market than São Paulo). So of political uncertainty.

But breaking into the care-there are now hopes that the markets from outside is a tricky one. This is happening now in the process. Portfolio Investment case of Brazil—witness the from the U.K. is impossible on City's enthusiasm for a stock any large scale at present (so far as Brascan, and Ocean Wilsons' tiny small sums of £100 or so new all-time highs. In part a month in or out might be this may reflect recent diversification, practical, however). One position of interest from some of stability might be to make a the other speculative overseas direct investment which could markets like Hong Kong, Singa later be switched, by merger or for—the brave—the flotation, to the stock market Philippines. Yet in its potential, even so, only 12 per cent a Brazil is much more comparable to Japan than to these incurring penal taxation. other peripheral markets.

Meanwhile the European Brazilian Bank, apparently in response to Government thinking, is planning an investment vehicle to tap international demand. A prospectus could be issued before the end of the year for a \$40m-\$50m closed-end fund, fully invested in Brazilian equities but quoted in London at the present time being. At the practical level, Ocean Wilsons is rather a restricted vehicle through which to participate in the foreign exchange problems; it is capitalised at under £5m but would, though leave the fund's shares vulnerable to high dividends.

But these possibilities are of strictly academic interest for the time being. At the practical level, Ocean Wilsons is rather a restricted vehicle through which to participate in the foreign exchange problems; it is capitalised at under £5m but would, though leave the fund's shares vulnerable to high dividends.

In any case, a heavy emphasis good impression of the strength between the halves, but the same sum from loss elimination on the market leaders—hard to do the economy. Brascan, a Canadian company with a London listing, controls Light SA, a major supplier of Brazil's electric power, and is selling in Canada on a prospective p/e of maybe 4.8 (rising, however, to about eight in terms of remittable income). London buyers are nibbling, although the share price cannot move much until U.S. interest in the stock is awakened.

This may be important since the fashionable engineering groups are increasingly likely to be those that offer the best protection against the cycle. The further plus point here for Laird is the one-third of its equity capitalisation now in cash—earning well these days, but obviously more profitably employable in industry, whether within the group (where the return on book capital is around 30 per cent) or outside.

In fact, there is scope for a usefully better second half, though some fat may be saved up for 1974. In the recovery areas, the £200,000-plus turn-round potential in ship repairing may be split fairly equally. See also Page 24

## Lombard

## Road back to the feudal system

BY C. GORDON TETHER

"OF ALL the creatures that plagued the financial plains before the Great Nuclear Accident," said the professor, "none was more awesome than the terranosaurs, or speculators terrorising terror to give it its anthropological name."

"Relying for its prowess on brain rather than brawn, it regarded the less sophisticated animals as its legitimate prey. And being invariably able to outwit them, it was able to wreak havoc whenever it went on the rampage."

"From time to time, the afflicted combined to protect themselves against its depredations. But ready to adapt to changes in circumstances, it never took long to adjust to a new situation. It would re-emerge, for example, in a coat so unlike that which it had discarded that for a time it could mingle with its fellow creatures without its true identity being realised."

"We find it giving a particularly impressive display of this almost unique capability for re-birth in new guises in the closing decades of the twentieth century—old time. For a couple of hundred years prior to this, the old-style armoured terranosaurs had been under persistent attack from a new species of animal known as the social reformer."

## Resilience

"Thanks to the efforts of these meddlesome creatures, the vast areas that the terranosaurs—or land barons as they had come to be called—had acquired over the centuries were wrested from them and parcelled out among the landless peasantry. Indeed the process went so far that some contemporary writers began to assert that the species would become extinct."

"They had reckoned, however, without the traditional resilience of these intelligent and ruthless creatures. The great financial earthquakes that caused such devastation throughout the financial world as the twentieth century drew towards its close provided them with a new opportunity to re-establish themselves."

"Whether they actually engineered these upheavals as a means of enabling them to restore their fortunes—as some of our historians now maintain—it is impossible to say with absolute certainty. What we do know is that, having carried through the terranosaurs' metamorphosis, they lost no time in exploiting the dramatic deterioration in the financial environment produced by these monetary convulsions to start rebuilding their lost empires."

"Using paper money which their natural ally—the bankanosaurs—was licensed to generate by operating its credit-creation machinery, they bid up the price of property to such astronomical levels that the weaker and less sophisticated creatures seeking land to farm or a house to live in had no hope of competing with them."

"And, once set in motion, the growth of their domains proceeded apace. For the value of the money they had obtained from the bankanosaurs was perpetually shrinking so fast that the debt it represented could be almost extinguished in 10 to 20 years without a cent actually being repaid. Yet the value of the real assets they had acquired went from strength to strength."

## Vassalage

"Consequently, they were able to show such magnificent profits on their original acquisitions that they were soon in a position to make many more. And so on and so on until they had gobbed up almost all the land and property-owning democracy, which had seemed to be so near fulfilment, was now seen to be no more than a dream. Just as the owner-farmer had disappeared from the country, so had the owner-occupier disappeared from the town. The terranosaurs was back in business everywhere, with the rest of the community having to pay generous tribute to him in order to live in the same way as it had done during the Middle Ages."

"Needless to say, the time came when the other creatures rose to throw off this new form of vassalage. But—as we find so often in the pre-Nuclear Accident World—the awakening did not come until after a great deal of suffering had been inflicted. "Let us give thanks," the professor concluded, "that in our modern world we have mechanisms capable of uncovering forces that threaten our social fabric before—rather than after—the damage has been done. We can rest assured that, if the terranosaurs had not been wiped out by the Great Nuclear Accident, we would know how to deal with it."

## Tight security as Heath and Cosgrave prepare for talks

BY DOMINICK J. COYLE AND JOHN BOURNE

THE IRISH Army and Police Government, supported by the minority Social Democratic and Labour Party in the North security operation in the history of the State for tomorrow's visit here by Mr. Edward Heath for talks on an Ulster settlement with Mr. Liam Cosgrave, the Council of Ireland to link the two Irish Prime Minister.

The talks, historic in the sense that this will be the first official visit here of a British Premier since an independent Irish state was established more than 50 years ago, are expected to concentrate on two main areas—the proposed Northern Ireland Executive and plans for the creation of an All-Ireland Council.

To the extent that tomorrow's crucial talk (the venue was still being kept secret here to-night for security reasons) produce a difference of opinion, this is likely to involve timing rather than principles. All the signs are that Whitehall's thinking and proposals on the Council are much less developed than those of the Dublin Government.

In Whitehall, Mr. Heath's visit is seen as both an important stage in cementing Anglo-Irish relations—cracked a little by the Littlejohn affair—and in giving a new impetus to the proposal for an All-Ireland Council.

British Ministers are reasonably optimistic on both counts. They see an especial need for the second because of the slow progress at the moment in talks about the creation of a Northern Assembly.

Executive

For example, he is particularly involved discussions with Mr. Cosgrave about the Republic's proposal that the Council should have supervisory powers over the Royal Ulster Constabulary (and if necessary for tactical reasons, over the Republic's police).

On the other hand, Mr. Heath does not expect or wish the constitution of their own tomorrow's statements to go.

The British Government's fundamental position is that it wants to achieve eventually the formation of both bodies, and in this sense it has no hard and fast view about the timing of preparatory talks about the Council.

As one Whitehall observer put it to-night: "If quadripartite talks, or any other sort of contacts, can advance the creation of the Northern Ireland Executive, so much the better. Mr. Cosgrave and Mr. Heath should both be able to agree to-morrow on the need for simultaneous progress towards both objectives, so long as the method or formulae do not disturb the Ulster Unionist majority."

Mr. Cosgrave, for his part, will certainly be pressing Mr. Heath to convene a major conference on Ulster—October or early November are being mentioned as likely dates as foreseen in the British White Paper on the North published last March.

Such a conference would deal with three basic questions:

out discussions on the formation of the Executive between the Government and the Northern Ireland parties taking place more or less simultaneously with the two Government and leaders of the Northern Ireland parties about the constitution of an All-Ireland Council.

British Ministers do not rule

out discussions on the formation of the Executive between the Government and the Northern Ireland parties taking place more or less simultaneously with the two Government and leaders of the Northern Ireland parties about the constitution of an All-Ireland Council.

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Nor does he wish to reach any public agreement on Mr. Cosgrave's point that the next important stage should be a quadripartite meeting between the two Government and leaders of the Northern Ireland parties about the constitution of an All-Ireland Council.

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